

The City of
SAN DIEGO

**FISCAL YEAR 2020
YEAR-END FINANCIAL
PERFORMANCE REPORT**



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OCTOBER 2020

INTRODUCTION

The Fiscal Year 2020 Year-End Financial Performance Report (FY 2020 Performance Report) provides the City Council and the public with a detailed comparison of unaudited revenue and expenditure activity compared to the Fiscal Year (FY) 2020 year-end projections, included in the [FY 2020 Year-End Budget Monitoring Report](#) (Third Quarter Report).

The FY 2020 Performance Report is an informational item, and includes the following:

- Discussion of General Fund revenue and expenditure variances
- Updates on General Fund and Risk Management Reserves
- Description of significant variances in non-General Funds
- Updates related to operational impacts due to COVID-19

The FY 2020 Performance Report also includes the June 2020 Charter 39 Report (Attachment I). The Charter 39 Report compares Fiscal Year 2020 unaudited actual revenue and expenditures against the Fiscal Year 2020 budget for General Fund and non-General Funds in accordance with Section 39 of the City Charter.

The Department of Finance produces this report in collaboration with various departments. The data included in this report is as of September 14, 2020 and is subject to change upon the completion of the City of San Diego's Comprehensive Annual Financial Report (CAFR) for fiscal year ended June 30, 2020.

These reports are financial management tools, which provide analysis on significant variances and reflect the City's commitment to fiscal discipline and transparency. The FY 2020 Performance Report focuses on the challenges the City has faced with the COVID-19 pandemic which is reflected in the program updates, and the variance analysis performed.

In March of 2020, in response to projected revenue reductions in Sales Tax and Transient Occupancy Tax due to the Covid-19 Pandemic, Mayoral staff were directed to halt non-essential spending and institute a freeze on non-public safety hiring to mitigate the impacts of the revenue shortfall. Given this directive to minimize expenditures, this report has reduced the focus on discussing expenditures that were under projection, unless those expenditures are expected to be incurred in Fiscal Year 2021. All department projections and actuals are included as attachments to this report.

GENERAL FUND

EXECUTIVE OVERVIEW

The FY 2020 Performance Report estimates General Fund unaudited revenues and expenditures to vary by 1.6% and 0.2%, respectively, from the FY 2020 Third Quarter Report projections. Table 1: Summary of FY 2020 General Fund Performance displays these variances.

Revenue/Expenditures	Year-End Projection	Unaudited Actuals	Variance	Variance %
Revenue ¹	\$ 1,514.7	\$ 1,538.5	\$ 23.8	1.6%
Expenditures	1,578.5	1,575.0	3.5	0.2%
Net Projected Activity/(Use of Excess Equity)	\$ (63.7)	\$ (36.5)	\$ 27.3	

¹\$10.0 million from the CIP action taken in the Third Quarter Report, has been included in the Revenue amount of the Year-End Projection column.

The General Fund unaudited revenues are expected to end the fiscal year at \$1,538.5 million which represents an increase above projected revenues of \$23.8 million. This increase is primarily composed of the following changes:

- \$6.7 million in Sales Tax associated with higher than anticipated fourth quarter receipts.
- \$4.1 million in Transient Occupancy Tax and Franchise Fee revenues due to slightly better than anticipated revenue from partial re-openings of businesses and increases in multifamily trash tonnage.
- \$12.9 million in departmental revenue not associated with Coronavirus Relief Funds in rents and concessions (primarily in Mission Bay), business licenses revenue (including cannabis business tax), reimbursements from other funds such as gas tax and Fire-Rescue reimbursements.

The General Fund unaudited expenditures are expected to end the fiscal year at \$1,575.0 million which represents a \$3.5 million decrease from projected expenditures in the Year End Report. This decrease is attributed to the following:

- Savings due to direction from the City's Chief Operating Officer to halt non-essential spending and implementation of a hiring freeze for all Mayoral departments.
- Savings are partially offset with increased expenditures in transfers out to the Mission Bay and Regional Park funds and increases in Police overtime related to the County's declared emergency for civil unrest in late May and early June.

The increased revenues and decreased expenditures resulted in additional resources which allowed the General Fund to meet its Fiscal Year 2020 reserve policy target of 15.5% in accordance with the City's Reserve Policy (CP 100-20). Following the Fiscal Year 2020 reserve contribution, \$14.5 million in Excess Equity is estimated to be available for Fiscal Year 2021 or Fiscal Year 2022. Given the expected continued deterioration of TOT revenues in Fiscal Year 2021 and unknown impacts to other revenues sources (i.e. sales tax, property tax), staff recommends that the Excess Equity be retained for use in Fiscal Year 2021. This Excess Equity could offset expenditures that were projected in Fiscal Year 2020 but will be incurred in Fiscal Year 2021 and to mitigate additional one-time impacts of the anticipated Fiscal year 2021 shortfall in revenue due to impacts from COVID-19 lasting longer than anticipated during development of the budget.

GENERAL FUND REVENUE

In December 2019 a novel coronavirus, COVID-19, which causes infectious disease was first detected in the Hubei Province in China. Subsequently, the following took place: the US Health and Human Services Secretary declared a public health emergency in the US to aid the nation's healthcare community; San Diego County Board of Supervisors ratified the Declaration of a Local Health Emergency; World Health Organization declared the COVID-19 outbreak to be a global pandemic; the City of San Diego Mayor proclaimed a local emergency which was later ratified by the City Council; and the State of California issued a stay at home order for all individuals living in the State.

Travel restrictions stay at home orders, and public health orders were issued at the Federal, State and County levels. Locally, the Mayor issued executive orders which are summarized in Attachment V to this report. The totality of the actions mentioned above have impacted Transient Occupancy, Sales Tax, and various departmental revenues which will be discussed in this report.

General Fund revenues are expected at \$1,538.5 million in Fiscal Year 2020 which is \$23.8 million, or 1.6%, higher than projected in the FY 2020 Third Quarter Report. This \$23.8 million variance is attributed to a \$7.8 million increase in the Major Revenue Categories, and a \$16.0 million increase in additional departmental revenues and Coronavirus Relief Fund (CRF) reimbursements which will be discussed further in this section.

FY 2020 General Fund Revenue Performance				
<i>Table 2</i>				<i>in millions</i>
Revenue Category	Year-End Projection ¹	Unaudited Actuals	Variance	Variance %
Major General Fund Revenues ²	\$ 1,149.7	\$ 1,157.6	\$ 7.8	0.7%
Departmental Revenues	364.9	380.9	16.0	4.4%
Total	\$ 1,514.7	\$ 1,538.5	\$ 23.8	1.6%

¹\$78.5 million was anticipated to be received into the Major Revenue category but was instead recorded in the department with the associated CRF eligible expenditures. The Year-End Projection column has been adjusted to reflect this change.

²\$10.0 million from the CIP action taken in the Third Quarter Report, has been included in the Major General Fund revenues amount of the Year-end Projection column.

MAJOR GENERAL FUND REVENUES

As reflected in Table 3: FY 2020 Major General Fund Revenue Performance, the City's major General Fund revenues are expected to end the fiscal year at \$1,157.6 million, or 0.7%, higher than the Third Quarter Report.

FY 2020 Major General Fund Revenue Performance				
<i>Table 3</i>				<i>in millions</i>
Revenue Category	Year-End Projection	Unaudited Actuals	Variance	Variance %
Property Tax	\$ 610.9	\$ 609.3	\$ (1.6)	-0.3%
Sales Tax	276.1	282.8	6.7	2.4%
Transient Occupancy Tax	93.4	95.2	1.8	1.9%
Franchise Fees	73.8	76.0	2.2	2.9%
Major General Fund Revenue Sub Total	\$ 1,054.1	\$ 1,063.3	\$ 9.1	0.9%
Property Transfer Tax	11.3	10.1	(1.2)	-11.0%
Other Major Revenues ¹	74.3	74.2	(0.1)	-0.1%
Revenue from CIP	10.0	10.0	-	0.0%
Major General Fund Revenue Total	\$ 1,149.7	\$ 1,157.6	\$ 7.8	0.7%

¹\$78.5 million was anticipated to be received into the Major Revenue category but was instead recorded in the department with the associated CRF eligible expenditures. The Year-End Projection column has been adjusted to reflect this change.

Property Tax

Property Tax revenue is expected at \$609.3 million in Fiscal Year 2020. This represents \$1.6 million or 0.3%, lower than projected. The variance is primarily attributed to a decrease in 1% property tax allocation revenue. Based on the total receivables and distributions, the collection rate for current secured property tax revenue has decreased from 99.2% to 98.6%. This decrease in collections represents impacts from the COVID-19 pandemic.

Sales Tax

Sales Tax revenue is expected at \$282.8 million in Fiscal Year 2020. This represents \$6.7 million or 2.4%, lower than projected. Since March 2020, many business closures have impacted sales tax revenue projections. The City has seen a decrease in sales and use tax revenue as a result of the temporary business closures, in addition to impacts from the Deferral Program, which allows small businesses that report under \$5.0 million in taxable sales, to delay up to \$50,000 in tax payments for twelve months (through July 31, 2021) without incurring penalties or fees. Ultimately, the Deferral Program shifts sales tax revenue from Fiscal Year 2020 to Fiscal Year 2021.

Also, the City received also received unanticipated revenue related to an Extension Program that allowed taxpayers that report under \$1.0 million in taxable sales to delay the first quarter calendar year 2020 payments for up to 90 days or to July 2020 which gets recognized in Fiscal Year 2021. It was not known at the time of the third quarter projections how many taxpayers would enroll in this program. According to California Department of Tax and Fee Administration (CDTFA) data, at the time of the third quarter projections, approximately 45% of taxpayers that report under \$1.0 million had not filed their return.

Transient Occupancy Tax

The General Fund Transient Occupancy tax (TOT) revenue is expected at \$95.2 million in Fiscal Year 2020 representing an increase of \$1.8 million or 1.9%. The TOT revenue fund is projecting TOT revenue slightly over than the third quarter projections due to higher than expected tourism activity. The third quarter projections included a significant decline in tourism activity associated with the COVID-19 pandemic; however, some establishments began partial re-openings resulting in slightly increased total TOT revenue received.

Franchise Fees

Franchise fee revenue is currently \$76.0 million in Fiscal Year 2020, representing an increase of \$2.2 million, or 2.9% from the third quarter projection primarily due to higher than expected refuse collection franchise fee revenue. This was as a result of an unanticipated increase in tonnage collected from multi-family residences, as customers generated more trash than prior quarters due to the stay-at-home order; additionally, higher than anticipated tonnage was collected from businesses as businesses began to reopen in the latter part of the fourth quarter.

Property Transfer Tax

Property Transfer Tax revenue is expected at \$10.1 million in Fiscal Year 2020 which represents lower than projected revenues of \$1.2 million, or 11.0%, due to lower than anticipated property sales.

Other Major Revenue

Other Major revenue is expected at \$74.2 million in Fiscal Year 2020, which represents a decrease of \$0.1 million, or 0.1%, from the third quarter projection. The Third Quarter Report included the assumption that monies from the Coronavirus Relief Fund would be received in the Major Revenue category. As we received further guidance this revenue was posted into the revenue of the department which incurred the expenditure.

DEPARTMENTAL REVENUE

General Fund departmental revenues are expected at \$380.9 million in Fiscal Year 2020. This represents an increase of \$16.0 million, or 4.4%, from the Third Quarter Report. The table below shows the departments with the largest variance, after adjusting for reimbursements from the CRF funds. All department revenue projections and actuals are included as Attachment II to this report.

FY 2020 General Fund Departmental Revenue Performance				
Table 4		in millions		
Department	Year-End Projection ¹	Unaudited Actuals	Variance	Variance %
City Treasurer	\$ 35.2	\$ 38.1	\$ 2.9	8.2%
Fire-Rescue	42.3	45.0	2.6	6.2%
Real Estate Assets	42.4	47.7	5.3	12.6%
Transportation & Stormwater	64.4	66.4	2.0	3.1%
Facilities	6.3	5.6	(0.7)	-10.6%
All Other Departments	92.6	93.3	0.7	0.8%
Non CRF Departmental Revenue	283.3	296.1	12.9	4.6%
Coronavirus Relief Fund	78.5	81.7	3.2	4.1%
Operation Shelter to Home	3.2	3.1	(0.1)	-3.1%
Departmental Revenue Total	\$ 364.9	\$ 380.9	\$ 16.0	4.4%

¹\$78.5 million was anticipated to be received into the Major Revenue category but was instead recorded in the department with the associated CRF eligible expenditures. The Year-End Projection column has been adjusted to reflect this change.

Non CRF Departmental revenues were \$12.9 million, or 4.6% above the projections in the Third Quarter Report. Many of the department revenue variances are related to Executive Orders that were issued and general uncertainty about the COVID-19 pandemic (Attachment V to this report details the executive orders). The Mayor issued several executive orders that have, among other things, directed staff to defer fees and rents for businesses impacted by COVID-19, extend building permit applications, maintain a moratorium on water service shutoff and reduce parking citations associated with time restricted parking. The first of these orders was issued on March 16, 2020 and has been modified and expanded in subsequent orders. These orders directly impacted several key department revenues including City business licenses (City Treasurer), rents from Mission Bay and other City properties (Real Estate Assets), and parking citations (Police and Transportation Storm Water).

When developing projections for the Third Quarter Report, staff took a conservative view that these revenue sources would be deeply impacted by these orders, including payments that were due before the start of the stay at home order (such as parking citations issued before the release of the executive orders). Several of these executive orders have continued into Fiscal Year 2021, which may impact the revenue assumptions used in the development of the Fiscal Year 2021 Adopted Budget.

In the Real Estate Asset Department more tenants were able to continue making minimum rent payments or were able to resume operation on the city property at a higher level than what was expected in April. The City Treasurer's continued to process renewals of business and rental unit licenses, while the City's cannabis retail locations continued to remain open,

which the City Treasurer's Office had not expected to remain open during the close of non-essential businesses due to the public health orders.

Additionally, the revenue projections for State Gas Tax and TOT reimbursements were conservative. Gas Tax provides reimbursements to the Transportation and Stormwater Department while TOT reimburses the General Fund for eligible expenditures in the Lifeguard Division of the Fire-Rescue Department.

GENERAL FUND EXPENDITURES

PERSONNEL EXPENDITURES

General Fund personnel expenditures are expected at \$1,125.5 million in Fiscal Year 2020 for salaries and wages, and fringe benefits. Actuals are higher by \$9.0 million, or 0.8% from the year-end projection.

FY 2020 General Fund Personnel Expenditure Performance				
Table 5				in millions
Expenditure Category	Year-End Projection	Unaudited Actuals	Variance	Variance %
Salaries and Wages	\$ 641.3	\$ 647.1	\$ (5.8)	-0.9%
Fringe Benefits	475.2	478.4	(3.2)	-0.7%
Personnel Expenditure Total	\$ 1,116.5	\$ 1,125.5	\$ (9.0)	-0.8%

Salaries and Wages

The salaries and wages category consist of five distinct types of wages: salaries and special pays, overtime, hourly wages, pay-in-lieu of annual leave, and termination pay. Salary expenditures include compensation paid at the employee's rate of pay for standard-hour employees. Overtime expenditures include compensation at an employee's standard rate of pay plus the appropriate overtime premium. Hourly wages include compensation paid at the employee's rate of pay for non-standard hour employees. Pay-in-lieu of annual leave and termination pay represent compensation in-lieu of taking leave. Termination pay distinguishes the expenditure incurred upon an employee's separation from the City.

FY 2020 General Fund Salaries and Wages Performance				
Table 6				in millions
Salaries and Wages Category	Year-End Projection	Unaudited Actuals	Variance	Variance %
Salaries	\$ 535.5	\$ 534.2	\$ 1.3	0.2%
Overtime	83.3	89.2	(5.9)	-7.1%
Hourly	13.9	14.1	(0.2)	-1.2%
Pay-in-Lieu of Annual Leave	5.1	5.4	(0.3)	-6.0%
Termination Pay	3.5	4.2	(0.7)	-19.7%
Salaries and Wages Total	\$ 641.3	\$ 647.1	\$ (5.8)	-0.9%

Salaries and wages expenditures are expected at \$647.1 million in Fiscal Year 2020. This represents a higher than projected expenditure of \$5.8 million, or 0.9%, mostly attributed to \$8.0 million in the Police Department, of which \$7.7 million is due to higher than projected overtime due to Civil unrest events and response to the COVID-19 pandemic. In response to the County declared emergency, the Police Department increased staffing levels and the number of shifts. As of the writing of this report, no emergency funds have been released in response to the County declared emergency. An additional \$300,000 in Termination pay due to higher than anticipated retirement of Police Department employees.

Fringe Benefits

Fiscal Year 2020 General Fund expenditures for fringe benefits are expected to be \$478.4 million, which is \$3.2 million, or 0.7%, higher than the Year-End Projection in the Third-Quarter Budget Monitoring Report.

FY 2020 General Fund Fringe Benefits Performance				
Table 7			in millions	
Fringe Benefits Category	Year-End Projection	Unaudited Actuals	Variance	Variance %
Fixed	\$ 346.1	\$ 350.7	\$ (4.6)	-1.3%
Variable	129.1	127.7	1.5	1.2%
Fringe Benefits Total	\$ 475.2	\$ 478.4	\$ (3.2)	-0.7%

Fixed Fringe Benefits

Fixed fringe benefit expenditures include the following: Actuarially Determined Contribution (ADC) to the San Diego City Employees' Retirement System (SDCERS), contributions for Workers' Compensation, Long-Term Disability (LTD), Other Post-Employment Benefits (OPEB), Unemployment Insurance, and Risk Management Administration (RMA).

Actual fixed fringe expenditures increased by \$4.6 million from the Year-End Projection. This increase in expenditures is driven by an additional allocation to the General Fund of \$3.1 million in ADC, \$1.1 million in Workers' Compensation, and \$420,000 in OPEB costs. Fixed fringe costs are considered annual liabilities the City is obligated to pay regardless of current employee count or salary amounts; therefore, a proportionate change of filled positions in the General Fund and the non-General Funds affects actual and projected expenditures. The fixed fringe cost allocations are based on projected positions at a point in time and the expenditure allocation is trued up at the end of the fiscal year based on actual filled positions. This true-up resulted in a higher than anticipated allocation to the General Fund.

Variable Fringe Benefits

Variable fringe benefit expenditures include Flexible Benefits, Supplemental Pension Savings Plan (SPSP), Medicare, Employee Offset Savings, the Deferred Retirement Option Plan (DROP), and Retiree Medical Trust.

Actual variable fringe expenditures decreased by \$1.5 million from the Third Quarter Report. This decrease is primarily driven by savings in Flexible Benefits. Variable fringe costs are driven by actual payroll activity and are impacted by attrition, new hires, and vacancies.

NON-PERSONNEL EXPENDITURES

General Fund non-personnel expenditures are expected at \$449.5 million in Fiscal Year 2020. Actuals are lower by \$12.5 million from the year-end projection. The table below details the largest variances organized by department.

FY 2020 General Fund Non-Personnel Expenditure Performance				
Table 8		in millions		
Non-Personnel Expenditure Category	Year-End Projection	Unaudited Actuals	Variance	Variance %
Citywide Program Expenditures	\$ 133.8	\$ 131.6	\$ 2.2	1.7%
Fire-Rescue	45.4	44.4	0.9	2.1%
Parks and Recreation	47.6	46.2	1.4	2.9%
Police	72.4	69.2	3.2	4.4%
Transportation	60.2	57.7	2.5	4.1%
Other	102.7	100.5	2.2	2.2%
Non-Personnel Expenditure Total	\$ 462.0	\$ 449.5	\$ 12.5	2.7%

CARRYFORWARD EXPENDITURES

Citywide

The Fiscal Year 2020 Citywide budget includes funding for various programs and activities that provide benefits and services citywide. Contracts that are maintained in citywide regularly are utilized over multiple fiscal years and in fiscal year 2020 that included bridge shelter support services, outside legal services, compensation studies, membership fees and property assessments. \$2.1 million in expenditures are expected to be carried forwarded into Fiscal Year 2021.

Police

The Fiscal Year 2020 Police Department budget included \$270,200 in one-time expenditures for the promotional examination process. This is a bi-annual promotional process for Police Officer 3, Detective, Sergeant and Lieutenant ranks. Due to COVID, this process was not completed, and the completion of this process is anticipated to occur in Fiscal Year 2021 for an estimated expenditure of \$162,088. These expenditures are not included in the Fiscal Year 2021 Police Department budget.

PROGRAM UPDATES

INTRODUCTION

COVID-19 has provided unprecedented challenges to City operations. In the face of deteriorating revenues, all departments closely examined hiring and non-essential spending, balancing the need to reduce expenditures while still safely providing key government services to the communities of San Diego. Several departments had to adhere to public health orders that limited their ability to provide traditional services, while other departments found themselves having difficulty procuring scarce personal protective equipment in the face of nationwide shortages. The federal CARES act legislation provided significant support to critical City services necessary during the Fiscal Year. The following program updates discuss funding that was made available to support operations during the COVID-19 Pandemic, how the pandemic has impacted key City departments and some of the innovative solutions that have been implemented to provide high quality public services.

Coronavirus Relief Fund (CRF)

In the spring of 2020, the federal government passed a string of legislation, including the Coronavirus Aid, Relief, and Economic Security (CARES) Act which established the Coronavirus Relief Fund (CRF) from which the City received \$248.4 million that was focused on providing resources to combat the COVID-19 pandemic. As part of the Third Quarter Report and the Fiscal Year 2021 budget development process, the funds received from the CRF were allocated to both Fiscal Year 2020 and Fiscal Year 2021 for Operation Shelter to Home, small business relief, childcare vouchers, and reimbursement of City operations for allowable expenditures. The table below provides a summary of the projections and actuals that were included in the Third Quarter Report.

FY 2020 Coronavirus Relief Funding				
Table 9		in millions		
Department	Year-End Projection	Unaudited Actuals	Variance	Variance %
Estimated for General Fund Staff and NPE Expenditures				
Fire-Rescue		\$ 13.7		
Parks & Recreation		2.4		
Police		60.1		
Other		2.6		
Total General Fund Staff and NPE Expenditures	\$ 72.7	78.7	6.0	
Operation Shelter to Home	3.2	3.1	(0.1)	
Reimbursement for FFCRA and Paid Admin Leave	6.4	3.6	(2.8)	
Estimated Non-General Fund Expenditures				
Non-General Fund Staff and NPE Expenditures	3.8	1.5	(2.3)	
Reimbursement for FFCRA and Paid Admin Leave	2.3	1.5	(0.8)	
Childcare Voucher Program	5.0	5.0	-	
Total Non-General Fund Expenditures				
Total Use of Coronavirus Relief Fund	\$ 93.4	\$ 93.4	-	0.0%

The Department of Finance has been working with City departments and the Chief Compliance Officer to prepare reimbursements from the CRF for allowable expenditures, including any information required by the U.S. Department of the Treasury, Office of the Inspector General. Departments have used this funding to purchase Personal Protective Equipment, support emergency related staff time and procure technology and other services necessary to support socially distanced city services. The City continues to spend down CRF funding and will provide an update on current year expenditures as part of the FY 2021 First Quarter Report.

Library

Between March and June 2020, the Library Department encountered operational impacts including reduced staffing levels, elimination of onsite programming, increased demand for limited online materials, and the inability to provide computer access to in-need patrons across the City who rely on Library public computers. The Department has experienced difficulties providing materials to homebound patrons and seniors in assisted care facilities who are experiencing isolation due to the pandemic as an at-risk population. The limited access to partners and systemwide initiatives benefiting students were placed on hold such as the EXCEL card program and Spring into STEAM.

The Library Department has seen a decrease in revenue. Parking revenue has decreased due to the closure of library locations and restaurants, cancellation of in-house events, and cancellation of public and sporting events. In addition, cancellation of special event spaces called for return of deposits as well as requests for refunds due to the restrictions for gatherings set by the State health order. Lastly, decrease in revenue from public-use printers and miscellaneous fees due to the closures.

The Library Department has seen a new change in operational service models with increased effort and focus on virtual programming and touchless services. These programs were needed to quickly transition to virtual programming and lack of resources and training were challenges in making those transitions. The Library was also able to make operational changes to allow for pick up services and re-opening book drops for returned library materials. On October 3, 2020 12 Library locations across the city reopened with 25% limited capacity. The Mayor also announced SD Access4All – a new initiative aimed at tackling digital inequity by expanding broadband access in San Diego. The program creates patio areas at select library locations to offer free WiFi and laptop computers for public use in a physically distanced setting.

Parks and Recreation

On March 16, 2020, recreation center operations ceased, and those facility closures remain in effect through September. Of the Department's thirteen pools, four have been operating since June 15, 2020. Carmel Valley, Tierrasanta, Martin Luther King Jr., and Vista Terrace are open for daily admission and recreation swim. The recreation center closures, and subsequent stoppage of programming and facility rentals resulted in an approximate \$1.4 million reduction in revenues to the Department when compared to the same period in Fiscal Year 2019. For Fiscal Year 2021, as of Period 2 (August) the Department's revenue is down by 69.7% from last year at this same time.

As of May 1, 2020, the three golf complexes (Torrey Pines, Balboa, and Mission Bay) managed by the Golf Operations Division reopened to the public. At almost full capacity and with most other recreational programming halted due to State and County Public Health Orders, the Golf Division saw a significant increase in the number of rounds played.

During this time, Parks and Recreation staff have been reassigned to multiple initiatives: supporting Operation Shelter to Home at the San Diego Convention Center, monitoring parks and enforced barricades during the time at which all parks were closed, providing education about COVID-19 best practices, providing virtual recreation, and conducting limited engagement activities such as a summer lunch program and distribution of school backpacks. On October 3, 2020 all 289 playgrounds were opened to the public for use under the guidelines issued by the State.

Police

During the COVID-19 pandemic, the Department has been focused on ensuring the safety of the community by educating and enforcing the several mandates put in place by the San Diego County Public Health Order that closed non-essential business, beaches, parks and mandated social distancing. Additionally, there has been a requirement for increased staffing due to protesting, civil unrest, and the enforcement and education related to non-essential closures and social distancing requirements.

COVID-19 has also impacted City's police academies and promotions in the Police Department. In mid-March Miramar College closed their campus to all activities due to the impact of COVID-19. Immediately after the closure, both regional academies relocated to the Tactical Training Center (TTC) at the former NTC facility. This impacted the Police Department's ability to do other non-academy trainings at the TTC. Despite the obstacles, the senior academy graduated on June 6th, the junior academy graduated on October 1st, and another academy started on June 22nd. Promotional assessments for Police Officer 3, Detective, Sergeant and Lieutenant were postponed due to travel restrictions, requiring the use of internal assessors and assessors gathered from local law enforcement agencies within San Diego County.

Additionally, as a result of pandemic, the California Judicial Council adopted several COVID-19 related emergency measures, including a drastic change in the bail schedule. San Diego Police Officers have had to release numerous suspects, who were not arrested for a charge that qualified for bail resulting in a reduction of jail bookings.

The Department implemented several new strategies to limit the exposure of SDPD personnel to COVID-19. Operational Support created over 1,900 Go-kits for patrol and investigative personnel containing personal protective equipment.

COVID-19 Impacts to Parking Operations

When the Mayor's Executive Order in response to COVID-19 went into effect, the San Diego Police Department's Parking Enforcement Unit started enforcing as if it were a City holiday every day and citations issued were estimated to have dropped 80%-90% during that time. On March 24th, the Parking Enforcement Units were reassigned to work beach and park closure posts throughout the City, resulting in a reduction in citations issued daily. When the beaches reopened, Parking Enforcement Officers returned to the field performing modified enforcement. A 60% reduction in citations issued from June 1st to August 30th resulted, as compared to the same time frame in 2019. This reduction is projected to continue until the Mayor indicates that parking enforcement operations should continue as normal.

The return to normal parking enforcement operations was originally projected to resume effective July 1st; however, modified operations have continued per the Mayor's initiative. Effective Oct. 1, 2020, the City of San Diego has resumed enforcement of all parking regulations

including metered parking and street sweeping routes. This will be in the form of written warnings until Thursday, Oct. 15, after that normal enforcement will resume.

Upon the return to standard operations, the Department still anticipates a possible 10%-20% reduction due to potentially less people parking in meter and time zone areas due to the current environment.

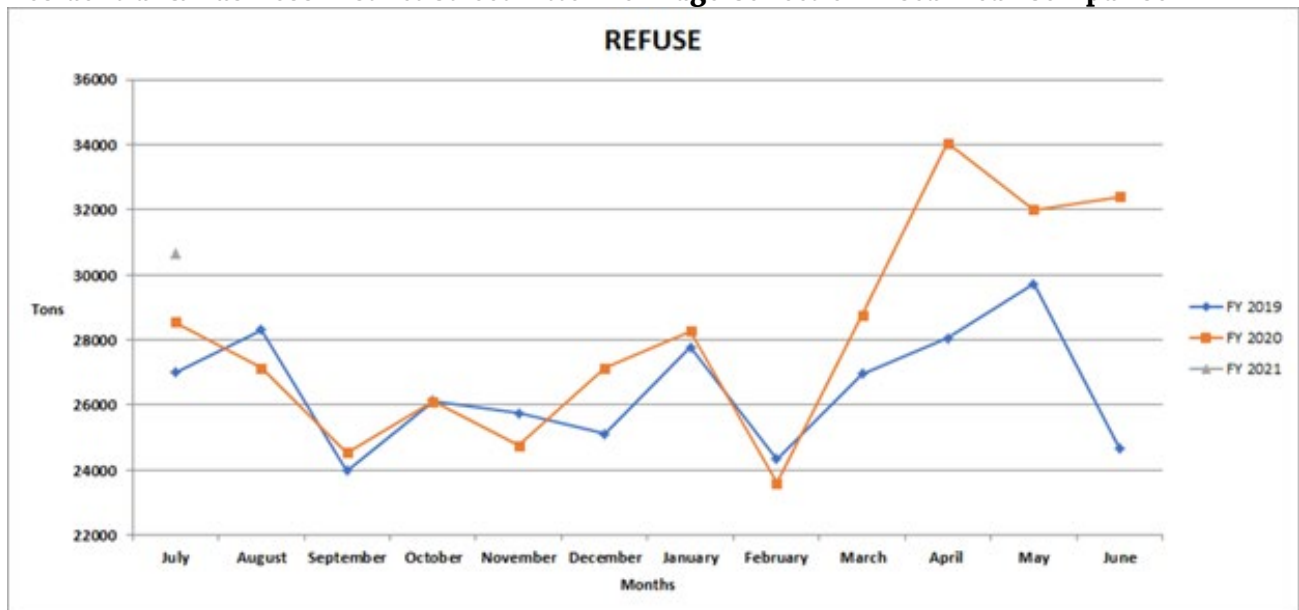
Environmental Services

The Environmental Services Department ensures residents are provided with a clean and safe environment, by implementing waste management strategies that emphasize waste reduction, recycling, and environmentally sound landfill practices.

Between March and June 2020, the Department incurred \$819,884 in expenditures in response to the COVID-19 pandemic. Expenditures consisted of \$781,793 in non-personnel costs including personal protective equipment, disinfecting and sanitization supplies, equipment rentals and refuse disposal fees; and \$38,091 in personnel costs for Sanitation Drivers who were substantially dedicated to addressing additional refuse loads resulting from stay-at-home orders.

July tonnages collected in Fiscal Year 2021 indicate a sustained increase in residential and business district litter container service levels, which continue to result increased expenditures including additional refuse disposal fees and in personnel costs.

Residential & Business District Street Litter Tonnage Collection Fiscal Year Comparison



Fire

In response to the COVID-19 pandemic, the San Diego Fire-Rescue Department activated the Department Operations Center (DOC) and the Incident Management Team (IMT) on March 15, 2020 to provide for the treatment of exposed and ill department personnel, provide for continuity of Emergency Operations, and implement an operational plan to respond to incidents with limited resources. On May 16, 2020, the IMT was demobilized and the COVID Division was created to continue monitoring the COVID-19 pandemic.

Fire academies were extended an additional two weeks to facilitate a modified drill schedule, allow for missed days due to potential COVID related signs and symptoms. To ensure social distancing guidelines are met, classes are limited to 24 Fire Recruits, new technologies were distributed to facilitate distance learning, and equipment was purchased to allow for best practices in alleviating cross-contamination.

Promotional examinations for Battalion Chief, Fire Captain and Fire Engineer were also delayed. These promotional processes require not only written exams, but assessment center and manipulative processes. Until such time that travel and gathering restrictions were revised and processes were modified, Fire was unable to promote for these positions. Most of these vacancies exist in 'constant staffing' assignments, requiring the use of voluntary and mandatory overtime to fill.

Department operations will continue to be impacted by the need to maintain immediate use and future stock of PPE to protect firefighters and lifeguards from the increase in cases. In addition, individual sleeping supplies, food and water for crews to be self-sufficient for a minimum of 72 hours while on wildland strike team responses has been required.

Government Affairs

The Department of Government Affairs primary roles involve managing the City's interests with external entities and agencies; implementing the City's legislative priorities as set by the Mayor and City Council; and more recently leading advocacy and coordination of efforts related to COVID-19 response and recovery.

The Department has facilitated communication and been key in reporting guidance internally from various public health entities including: The County of San Diego Department of Public Health, the Governor's office, California Department of Public Health, California Department of Emergency Services, and Centers for Disease Control and Prevention.

With support from the City's legislative consultants, the Department has worked at the federal, state, and local levels to successfully secure \$291.6 million in COVID-19 related funding to assist the City in response and recovery efforts, including a direct \$248.4 million allocation of Coronavirus Relief Funds (CRF) from the U.S. Department of Treasury, to support homelessness, public safety, and other City operations.

The department continues to coordinate and manage citywide grant functions to ensure City Departments receive the support and direction necessary to seek, secure, and execute outside grant opportunities in a timely manner along with prioritizing support for COVID-19 related funding.

Homeless Strategies Division

Operation Shelter to Home

The City launched Operation Shelter to Home as a COVID-19 response and prevention measure early in the course of the pandemic, in consultation with the County of San Diego, San Diego Housing Commission, and Regional Task Force on the Homeless (RTFH). After having taken initial measures in March to shelter individuals in an expanded space at Golden Hall, on April 1, the City began moving individuals already in shelters into the San Diego Convention Center

to allow for proper physical distancing and prevent the spread of COVID-19. On April 10, the City's Homeless Outreach Team and service provider outreach staff began to bring in unsheltered individuals living on San Diego streets. The program centralized staff in one place to ensure personnel could be efficient, even with limited numbers.

Operation Shelter to Home offers a variety of basic and housing services including meals, showers, bathrooms, laundry services, 24-hour security, case managers, and housing navigation, in addition to mental and behavioral health services, healthcare, and daily health screenings. Additionally, the Convention Center has installed large projectors and Wi-Fi access for clients to have entertainment and full connectivity for work, school, and other needs.

The City undertook a robust COVID-19 testing effort as a preemptive move to identify asymptomatic residents or staff who may be infected with COVID-19 but show little to no symptoms. The decision to test residents is another preventive step the City of San Diego, County of San Diego, San Diego Housing Commission, and Regional Task Force on the Homeless have taken to provide a safe environment for this highly vulnerable population. Other ongoing preventive measures being taken at the shelter include strict protocols with regard to cleaning; enforcing rules for maintaining social distancing and wearing face coverings; daily health screenings for symptoms; repeated mass testing of the population, even when asymptomatic; and rapid isolation for those who show signs of illness.

The rate of infection among the clients and staff tested at the Convention Center is significantly lower than that of the County's general population: about 0.25%, as compared to approximately 16 times higher according to data available at the time of drafting this report.

One of the core objectives of Operation Shelter to Home is to find permanent housing for these individuals experiencing homelessness. Case managers and housing navigators are focused on identifying the most appropriate exit strategy for shelter clients and working to end their cycle of homelessness, with the goal of ultimately reducing the number of individuals experiencing homelessness in San Diego. Our partners, the San Diego Housing Commission and San Diego's Continuum of Care, the Regional Task Force on the Homeless, have led this effort.

Expenditures in Fiscal Year 2020 for Operation Shelter to Home supported 2563 unduplicated clients and totaled \$5.4 million, including \$3.1 million from the Coronavirus Relief Fund and \$2.3 million in COVID-19 Emergency Homelessness funding from the State of California. The remaining \$4.8 million in COVID-19 Emergency Homelessness funding allocated to the City, County, and RTFH to help prevent the spread of COVID-19 among the homeless population is supporting Operation Shelter to Home in Fiscal Year 2021.

Operation Shelter to Home is expected to operate until mid-December. Plans to reactivate the remaining bridge shelters at a reduced capacity with similar health and safety precautions are underway, in consultation with our partners, including County public health officials.

Bridge Shelters

The Fiscal Year 2020 Adopted Budget included \$3.1 million from the General Fund to support the rental of mobile offices, restrooms, showers, laundry units, storage units, and equipment at the City's bridge shelters. The budget was reduced by \$950,000 due to the comprehensive evaluation of the services and needs at each facility and associated recalibration of the related contracts. The projected savings were used to support the expansion of the Father Joe's Village Bridge Shelter at Golden Hall. The total spent on bridge shelter ancillary services in Fiscal Year 2020 was \$1.9 million.

As noted in the Operation Shelter to Home program update, in the beginning of April, the City's bridge shelters residents were relocated to the Convention Center or, for families that cannot easily maintain physical distance, into motel rooms or other housing options as available, so that social distancing could be maintained and limited resources consolidated. The remaining budget for ancillary services was largely spent on similar services provided at the Convention Center, including shower trailers, laundry facilities, and handwashing stations that were able to be moved to the Convention Center. Other equipment remains in place in order to be ready for the repopulation of those facilities in December. During this time, equipment remaining at the bridge shelters did not need regular servicing, which resulted in some savings from the weekly service, totaling approximately \$180,000. An additional \$50,000 in invoices from Fiscal Year 2020 for laundry expenditures are expected to be paid in Fiscal Year 2021 out of Citywide Program expenditures.

Development Services

In response to the COVID-19 pandemic, the Development Services Department (DSD) implemented new Permitting Operational procedures. The new procedures consisted of DSD transitioning to virtual hearings, inspections, and appointments; provided electronic plan submittal option that became mandatory in July; established customer self-service lobby for paper resubmittals; operated an external plan pick-up station; installed secured payment drop off option; and 40% of employees telecommuting perform plan reviews, process correspondence, and other tasks. Permitting revenues have been negatively impacted due to reduced and elongated permitting activity. Expenditures continue to be monitored closely to remain balanced to revenues.

Additional operational changes include pausing P3 Inspections, or low priority calls, and inspections of senior living facility-types to avoid the spread of COVID-19 infection to the most vulnerable population. DSD also implemented a telecommuting model which has been effective and the use of telephonic hearings in July after a four-month suspension.

DSD implemented initiatives department wide which include increased industry communications, leveraged technology resources, created alternative procedures to operate safely, trained telecommuters on remote use and technology, streamlined permitting and processed interim code amendments allowing for temporary outdoor business operations and to extend permit expiration timelines.

Economic Development Services

In March 2020, Economic Development Department (EDD) put together a business support plan to assist businesses experiencing financial hardship due to COVID-19. It was a multifaceted plan that included the creation of a Small Business Relief Fund with existing unspent departmental funds from three sources: Revolving Loans (EDA funds), Forgivable microenterprise loans (CDBG funds) and grants such as Economic and Workforce Development funds. In less than two weeks, EDD created the framework, bilingual PDF, and online applications, as well as subsequent council actions allowing for the fund to activate on March 27, 2020. More than 10,000 applications were received by staff and hundreds of phone calls and emails per week from applicants were returned by staff.

Since April to date, EDD has contacted all applicants, processed \$17 million in funds and awarded over 2,300 businesses funding to manage their financial hardship. Of the total amount, over \$12.1 million and 1,800 businesses are funded with CARES ACT which began June 24th. The remaining \$4.9 million was funded by the for Small Business Relief Funding. EDD has

completely awarded the funds and working diligently to conclude all the payments to the applicants.

The EDD Department was successful in applying for additional grant monies from the EDA to support ongoing business operations for small businesses who need to pivot due to COVID-19 public health orders and social distancing protocols.

EDD worked with other City departments such as the City Treasurer and DSD to defer Business Tax Certificate payments for small businesses and to extend or expedite permits related to businesses impacted by COVID-19 and assist business associations with specific member support.

The Emergency Operations Center was activated in March 2020. The Corporate Partnerships section of EDD created an online portal for donations and began providing support for all donations received by the Convention Center as well as continued support of all COVID donations for first responders and PPE requests.

GENERAL FUND BALANCES AND RESERVES

The City's [Reserve Policy \(Council Policy 100-20\)](#) documents the City's approach to establishing and maintaining strong reserves across City operations. The following section provides an update on the General Fund FY 2020 Projected Ending Fund Balance and reserve estimates and considers the Fiscal Year 2019 unaudited actuals. All General Fund reserve targets are based on a percentage of the three-year average of General Fund Operating Revenues for the most recent fiscal years as reported in the City of San Diego's Comprehensive Annual Financial Report (CAFR), currently Fiscal Years 2017 through 2019.

FISCAL YEAR 2020 GENERAL FUND BALANCES AND RESERVES

Table 10: FY 2020 General Fund Balances and Reserve Estimates displays the General Fund activity, reserve levels, use of excess equity, and estimated ending fund balance.

FY 2020 General Fund Balances and Reserve Estimate Performance				
Table 10				in millions
Description	Year-End Projection	Unaudited Actuals	Variance	% of Operating Revenues ¹
FY 2019 Audited Ending Fund Balance	\$ 256.5	\$ 256.5	\$ -	19.3%
Emergency Reserve	(101.1)	(106.1)	(5.0)	8.0%
Stability Reserve	(91.7)	(99.5)	(7.8)	7.5%
General Fund Reserves Total	\$ (192.8)	\$ (205.6)	\$ (12.8)	15.5%
Fund Balance less Reserves	\$ 63.7	\$ 50.9	\$ (12.8)	
FY 2020 Projected Activity				
Revenue ²	1,514.7	1,538.5	23.8	
Use of Excess Equity	63.7	36.5	27.3	
Total Resources	1,578.4	1,575.0	(3.5)	
Expenditures	(1,578.5)	(1,575.0)	3.5	
FY 2020 Ending Fund Balance (Excess Equity)	\$ -	\$ 14.5	\$ 14.5	1.1%

¹Based on FY 2017 through FY 2019 operating revenues as reported in the CAFR in accordance with the City's Reserve Policy (CP 100-20).

²\$10.0 million from the CIP action taken in the Third Quarter Report, has been included in the Revenue amount of the Year-end Projection column.

Overview

The Fiscal Year 2020 projected ending fund balance in excess of required reserves (excess equity) is \$14.5 million, or 1.1%, of operating revenues after considering the following:

- \$256.5 million Fiscal Year 2019 ending fund balance as reported in the CAFR.
- (\$36.5) million in Fiscal Year 2019 net projected activity.
- \$205.6 million reserve level. This is \$0.9 million higher than the adopted budget, due to an increase to the average Operating Revenue as reported in the CAFR for Fiscal Years 2017 through 2019.

Fiscal Year 2020 Projected Ending Fund Balance

As reported in the CAFR, the FY 2019 ending (FY 2020 beginning) fund balance is \$256.5 million, or 19.3%, of the three-year average of General Fund Operating Revenues for Fiscal Year 2017 through Fiscal Year 2019.

The Third Quarter Report discussed delaying the fiscal year 2020 budgeted reserve contribution as a necessary mitigation to offset expected declines in both the Major Revenues and Departmental Revenues due to the impacts from COVID-19. Both revenue categories came in slightly better than was anticipated. This additional revenue, detailed in the Revenue section of this report, meant the proposed mitigation was not needed and the contribution to the Emergency and Stability reserve was made in accordance with Council Policy 100-20 and the FY 2020 Adopted Budget. This contribution resulted in the General Fund achieving the City's Fiscal Year 2020 reserve policy requirement of \$205.6 million or 15.5% of the average three-years of operating revenues as reported in the CAFR for the fiscal years 2017, 2018 and 2019. If this year's contribution was delayed, as estimated in the Third Quarter report, the City would only be meeting its Fiscal 2016 reserve target or 14.5%.

The additional increase in revenue and decrease in expenditures results in Excess Equity estimated at \$14.5 million. Projected Excess Equity will be final upon the completion of the Fiscal Year 2020 CAFR in December 2020.

Pension Payment Stabilization Reserve

The Pension Payment Stabilization Reserve (Pension Reserve) was established per the City's Reserve Policy to mitigate any unanticipated increases in the annual pension payment, also known as the Actuarially Determined Contribution (ADC). In November 2019, the City Council approved revisions to the City's Budget Policies and Reserve Policy to allow the use of the Pension Reserve for any increase in the annual pension payment as calculated in the most recent Actuarial Valuation Report produced by the San Diego City Employees' Retirement System's (SDCERS) actuary.

The Fiscal Year 2020 Adopted Budget included \$4.3 million contribution to the Pension Reserve bringing the balance to \$7.9 million, or 37.5%, of the Pension Reserve for the General Fund. The General Fund, Sewer Utility, Water Utility, Refuse Disposal, Recycling, Development Services, Golf Course, and Airports Funds pension reserve contributions were funded as projected in the Third Quarter Report. The General Fund Pension Payment Stabilization Reserve is projected to be used in Fiscal Year 2021 and is detailed in the Fiscal Year 2021 Budget.

Non-General Funds

This section will discuss non-General Funds with variances greater than \$1.0 million between the Third Quarter Report and unaudited actuals for revenues or expenditures.

Development Services Fund

Rev/PE/NPE	Year-End Projection	UnAudited Actuals	Variance	Variance %
Revenue	\$ 78.9	\$ 78.4	\$ (0.5)	-0.7%
Personnel Expenditures	58.0	55.5	2.4	4.2%
Non-Personnel Expenditures	19.0	19.0	0.0	0.2%
Expenditures	77.0	74.5	2.5	3.2%
Net Year-End Projection	\$ 1.9	\$ 3.9	\$ 2.0	

Revenue

Revenue in the Development Services Fund ended the fiscal year at \$78.4 million, with a decrease of \$500,000, or 0.7%, from the Third Quarter Report. The primary contributor was lower than anticipated permits issued. The average monthly permits issued between July 2019 through April 2020 was 682. DSD issued 575 permits between May and June, a 58% decline at year end.

Expenditures

Expenditures in the Development Services Fund ended the fiscal year at \$74.5 million, a decrease of \$2.5 million, or 3.2%. The decrease is primarily associated with a higher number of vacancies than anticipated in the Third Quarter Report as well as the hiring freeze, decrease in overtime expenditures, suspension of non-essential expenditures in trainings, equipment, and supplies.

Engineering & Capital Projects Fund

Rev/PE/NPE	Year-End Projection	UnAudited Actuals	Variance	Variance %
Revenue	\$ 110.7	\$ 113.8	\$ 3.1	2.8%
Personnel Expenditures	93.2	93.0	0.2	0.3%
Non-Personnel Expenditures	14.6	14.5	0.1	0.9%
Expenditures	107.8	107.5	0.4	0.3%
Net Year-End Projection	\$ 2.9	\$ 6.3	\$ 3.5	

Revenue

The Engineering & Capital Projects Fund revenue ended the fiscal year at \$113.8 million, an increase of \$3.1 million, or 2.8%. The increase in revenue is related to an increase in billable time and permit hours. The revenue projection was conservatively reduced during the third quarter projection due to the unknown impact of the COVID-19 outbreak on the construction industry. The State then deemed the industry essential, which did not lead to a slowdown in capital projects.

Expenditures

Expenditures in the Engineering & Capital Projects Fund ended the fiscal year at \$107.5 million, a decrease of 400,000, or 0.3%, from the third quarter projection primarily due to savings in fringe benefits including flexible benefits and the allocation of the pension actuarially determined contribution.

Golf Course Fund

Rev/PE/NPE	Year-End Projection	UnAudited Actuals	Variance	Variance %
Revenue	\$ 19.3	\$ 23.1	\$ 3.8	19.5%
Personnel Expenditures	8.3	8.3	0.0	0.1%
Non-Personnel Expenditures	10.9	10.9	0.0	0.4%
Expenditures	19.2	19.2	0.1	0.3%
Net Year-End Projection	\$ 0.1	\$ 3.9	\$ 3.8	

Revenue

The Golf Course Fund revenue ended the fiscal year at \$23.1 million, an increase of \$3.8 million, or 19.5%, from third quarter projections. The increase is primarily associated to the golf courses opening earlier than anticipated. Due to the COVID-19 pandemic, the golf courses were closed from the end of March until May. While preparing Year-End projections, it was unknown when the courses would reopen therefore, the projections were calculated conservatively.

Expenditures

Expenditures in the Golf Course Fund ended the fiscal year at \$19.2 million in Fiscal Year 2020. On target to what was reported in the Third Quarter Report.

Information Technology Fund

Rev/PE/NPE	Year-End Projection	UnAudited Actuals	Variance	Variance %
Revenue	\$ 63.1	\$ 60.8	\$ (2.3)	-3.6%
Personnel Expenditures	6.7	6.7	0.0	0.3%
Non-Personnel Expenditures	55.6	54.8	0.8	1.4%
Expenditures	62.3	61.5	0.8	1.3%
Net Year-End Projection	\$ 0.8	\$ (0.7)	\$ (1.5)	

Revenue

The Information Technology Fund revenue ended the fiscal year at \$60.8 million, a decrease of \$2.3 million, or a decrease of 3.6%, from third quarter projections primarily associated with charges for current services and transfers. The primary contributor to this decrease was the impact of COVID-19 on discretionary expenditures related to information technology hardware and services, thus reducing the revenue reimbursements from departments. Another factor was the decrease in copies on a citywide departmental level in result of the City workforce working remotely, which reduced additional revenue reimbursements from departments.

Expenditures

Expenditures for the Information Technology Fund revenue ended the fiscal year at \$61.5 million, which is \$0.8 million or 1.3% below third quarter projections. This is primarily due to reduced discretionary expenditures and copier use to remote workforce, due to COVID.

Recycling Fund

Rev/PE/NPE	Year-End Projection	UnAudited Actuals	Variance	Variance %
Revenue	\$ 26.0	\$ 28.9	\$ 2.9	11.0%
Personnel Expenditures	10.6	10.6	(0.0)	-0.1%
Non-Personnel Expenditures	17.6	17.2	0.3	1.9%
Expenditures	28.2	27.8	0.3	1.1%
Net Year-End Projection	\$ (2.1)	\$ 1.1	\$ 3.2	

Revenue

The Recycling Fund revenues ended the fiscal year with a \$28.9 million, an increase of \$2.9 million, or 11% from third quarter. The primary contributors for this increase were:

- \$84,000 in unclaimed construction and demolition deposits.
- \$300,000 additional revenue due to higher than projected interest earnings.
- \$1.4 million in additional revenue due to under projected AB939 fees paid by Franchise and Non-franchise haulers, residents and City forces.
- \$600,000 second payment received from the State for the City’s participation in a Curbside Recycling Program.

The payment from the State is typically a single annual payment. The Fiscal Year 2020 payment was received on November 2019. A second payment was received and deposited early May 2020. The second payment was expected and budgeted in Fiscal Year 2021.

Additionally, the projections prepared for the Third Quarter Report were very conservative third-quarter projections due to the uncertainty of the COVID- 19 pandemic on landfill customers. During the last quarter, Franchise haulers reported average tonnage and minimal impacts. Also, there was a significant increase in tonnage from City forces collecting residential trash. Many Non-franchise customers set accounts with a deferred payment account, facilitating their entry to the landfill. The landfill was open to all customers paying via debit or credit, resulting in an increasing activity and tonnage.

Refuse Fund

Rev/PE/NPE	Year-End Projection	UnAudited Actuals	Variance	Variance %
Revenue	\$ 35.5	\$ 37.2	\$ 1.7	4.7%
Personnel Expenditures	14.6	14.7	(0.1)	-0.4%
Non-Personnel Expenditures	20.0	20.1	(0.2)	-0.9%
Expenditures	34.6	34.8	(0.2)	-0.7%
Net Year-End Projection	\$ 0.9	\$ 2.4	\$ 1.4	

Revenue

The Refuse Fund revenues ended the fiscal year with a \$37.2 million, an increase of \$1.7 million, or 4.7% from the Third Quarter Report, primarily due to higher than anticipated interest earnings and additional revenues from greens tonnages and trash haulers.

Expenditures

Expenditures for the Refuse Fund are similar to projected amount in the Third Quarter Report.

Sewer Utility Funds

Rev/PE/NPE	Year-End Projection	UnAudited Actuals	Variance	Variance %
Revenue	\$ 425.1	\$ 435.3	\$ 10.2	2.4%
Personnel Expenditures	93.2	90.7	2.5	2.7%
Non-Personnel Expenditures	252.5	241.4	11.0	4.4%
Expenditures	345.7	332.1	13.6	3.9%
Net Year-End Projection	\$ 79.4	\$ 103.1	\$ 23.8	

Revenue

The Sewer Utility Funds ended the fiscal year with \$435.3 million, an increase of \$10.2 million, or 2.4%, primarily due to the following:

- \$5.7 million increased contribution generated from the South Bay Water Reclamation Plan and from Participating Agencies as a result of the Pure Water Project.
- \$4.6 million increase in settlements related to municipal sewage transportation agreements.
- \$4.0 million increase in unanticipated grant funds related to Pure Water Program.
- \$2.6 million increase from SRF loans for the Pump Station 2 project.
- \$5.6 million in decreased sewer service charges to customers due to increased rainfall.
- \$3.7 million decreased capacity fees from large-scale, multi-family, industrial, and commercial building projects due to substantial decline in permitting activity related to COVID-19.

Expenditures

Expenditures for the Sewer Utility Funds ended the fiscal year at \$332.1 million. Actual personnel expenditures are \$2.5 million, or 2.7%, lower than the third quarter report projection. Decreases are primarily due to fringe benefits and new vacancies that were unanticipated. Additional contributors to the \$11.0 million in savings from non-personnel expenditures for year-end expenditure are due to the following:

- \$12.3 million in savings incurred are primarily from spending limitations in supplies and contract services as a result of COVID-19.
- \$2.7 million in savings from delayed opening of Chollas building.
- \$1.2 million decrease in wastewater flow treatment and CIP costs for City of Escondido.
- \$1 million in incurred transfers out to newly established Inventory Fund for EAM work orders.

Underground Surcharge Fund

Rev/PE/NPE	Year-End Projection	UnAudited Actuals	Variance	Variance %
Revenue	\$ 62.5	\$ 63.8	\$ 1.3	2.1%
Personnel Expenditures	2.6	2.6	0.0	0.8%
Non-Personnel Expenditures	74.4	93.2	(18.8)	-25.2%
Expenditures	77.0	95.8	(18.7)	-24.3%
Net Year-End Projection	\$ (14.5)	\$ (32.0)	\$ (17.4)	

Revenue

The Underground Surcharge Fund revenue ended the fiscal year at \$63.8 million, an increase of \$1.3 million, or 2.1%, from third quarter projections primarily due to an increase in other revenue from utilities undergrounding work performed by the City.

Expenditures

The primary reason for the increase in non-personnel expenditures is because the third quarter projection assumed no additional payments would be made in Fiscal Year 2020 due to a dispute between the City and SDG&E regarding the level of documentation necessary to pay for invoiced work. However, due to accounting standards, an expenditure liability was recorded in Fiscal Year 2020 since the invoices were received in Fiscal Year 2020, but no payments have been issued to SDGE.

Water Utility Operating Fund

Rev/PE/NPE	Year-End Projection	UnAudited Actuals	Variance	Variance %
Revenue	\$ 752.2	\$ 751.5	\$ (0.7)	-0.1%
Personnel Expenditures	80.8	80.6	0.2	0.3%
Non-Personnel Expenditures	424.3	436.6	(12.3)	-2.9%
Expenditures	505.1	517.2	(12.1)	-2.4%
Net Year-End Projection	\$ 247.1	\$ 234.4	\$ (12.8)	

Revenue

The Water Utility Operating Fund revenue ended the fiscal year at \$751.5 million, a decrease of \$700,000, or 0.1%, from third quarter projections primarily due to the following contributing factors:

- \$15.5 million decrease in funding source needed for Pure Water Program costs due to delays.
- \$3.5 million decrease in capacity fees from large-scale multi-family, industrial, and commercial building projects due to substantial decline in permitting activity related to COVID-19 lockdown
- \$10.2 million increase in unbilled revenue accrued to customers.
- \$4.0 million increase in grant funds related to Pure Water Program.
- \$1.8 million increase in COVID-19 relief for paid administrative leave and State Revolving Fund Federal Revenue.

Expenditures

Expenditures for the Water Utility Operating Funds ended the fiscal year at \$517.2 million. Contributors to the year-end expenditure detail increase are the following:

- \$17.4 million increase in greater than anticipated Water Purchases due to system maintenance and shutdowns.
- \$3.0 million in savings from credits applied to interest payments for bonds along with lower than expected debt service payments.
- \$1.7 million in savings due to less than anticipated electrical services.
- \$1.1 million in savings due to delayed project expenditures delayed to Fiscal Year 2021.

RISK MANAGEMENT RESERVES

The Long-Term Disability, Public Liability, and Workers' Compensation Funds provide funding sources for certain claims made against the City. The City's Reserve Policy (CP 100-20) sets the required reserve level target for each fund as shown below in Table 11: FY 2020 Risk Management Liability Reserves. All Risk Management reserves goals are based on the average value of the annual actuarial liability (AVAAL) for the three most recent fiscal years, currently Fiscal Years 2017 through 2019. Additional details on each reserve are included below.

FY 2020 Risk Management Liability Reserve Performance				
Table 11		in millions		
Description	Fund Name	FY 2020 Target	Projected Ending Balance	Actual Ending Balance
Risk Management	Long-Term Disability Fund	\$ 3.8	\$ 3.8	\$ 4.1
	Public Liability Fund	33.8	33.8	33.8
	Workers' Compensation Fund	32.0	32.0	32.1

LONG-TERM DISABILITY RESERVE

The Long-Term Disability (LTD) Reserve provides non-industrially disabled City employees with income and flexible benefits coverage. For Fiscal Year 2020, the City's Reserve Policy requires that the LTD reserve equal \$3.8 million, or 100.0% of the AVAAL for the three most recent years. The Long-Term Disability Fund Fiscal Year 2020 ending cash balance is \$4.1 million. This is a \$300,000 increase from the Third Quarter Report.

PUBLIC LIABILITY RESERVE

The Public Liability Reserve is funded by the General Fund to support claims arising from real or alleged acts on the part of the City, including claims for bodily injury, property damage, and errors and omissions. For Fiscal Year 2020, the City's Reserve Policy requires that the Public Liability Fund Reserve equal 50.0% of the AVAAL for the three most recent years, or \$33.8 million. The ending fund balance of the Public Liability Fund Reserve is approximately \$33.8 million or 50.0% of the three-year average of the annual actuarial liability and is as projected in the Third Quarter Report.

WORKERS' COMPENSATION RESERVE

The Workers' Compensation reserve provides funding for medical and disability costs for injuries and illnesses occurring in the workplace. The Workers' Compensation Reserve target is 12.0% of the AVAAL for the three most recent years, or \$32.0 million. This is a \$100,000 increase from the Third Quarter Report. .

CONCLUSION

The FY 2020 Year-End Financial Performance Report provides the City Council and the public with actual (unaudited) revenue and expenditure activity compared to the Fiscal Year 2019 year-end projections, included in the Third Quarter Report. General Fund revenues and expenditures are expected at less than 1.6% and 0.2% from the projections respectively as detailed in the Third Quarter Report. The additional revenue and reduced expenditure allowed the required Fiscal Year 2020 General Fund reserve contribution of \$12.8 million to be made. The General Fund is projected to end the fiscal year with excess equity, of \$14.5 million, an increase from the Third Quarter Report which anticipated zero excess equity. This projected excess equity will be final upon the completion of the Fiscal Year 2020 CAFR in December 2020. The Department of Finance will be reporting to City Council quarterly in December 2020 and in February 2021 through the release of the First Quarter and the Mid-Year Budget Monitoring reports with any significant changes or proposed uses of excess equity and/or reserves, if any, as is discussed in the Budget Policy and Reserve Policy.

ATTACHMENTS

- I. Fiscal Year 2020 Charter 39 Report - Period Ending June 30, 2020
- II. General Fund Revenues Comparison
- III. General Fund Expenditures Comparison
- IV. Non-General Fund Comparison
- V. Summary of Executive Orders
- VI. List of Vacant Positions ending in Fiscal Year 2020

Financial Performance Report

Fiscal Year 2020

As of June 30, 2020



Department of Finance

Purpose, Scope and Content

Pursuant to Section 39 of the City Charter, this report is intended to serve as a summary of the financial activity of the City of San Diego for Period 12 (as of June 30, 2020). Financial Data is as of September 25, 2020 and contains adjustments after the extract used in the preparation of the Year-end Performance Report.

The report provides a variety of comparative financial metrics including current vs. prior fiscal year actual revenue and expenditure (“Actuals”) and current year Actuals vs. the Current Budget. These types of metrics, when analyzed in the aggregate, provide a basis to evaluate the current financial condition of the General Fund and other budgeted funds. Additionally, the intent of this report is to provide operating results as of June 30, 2020, and therefore, does not include forward looking statements or projections.

The information contained in this report should not be relied upon for making investment decisions or be considered a replacement for the City of San Diego’s Comprehensive Annual Financial Report (CAFR). The attached report contains **unaudited** information and was not prepared in accordance with Generally Accepted Accounting Principles (GAAP) for external financial reporting purposes. For additional information about the City’s financial reporting, please visit the internet at:

<https://www.sandiego.gov/finance/financialrpts>

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General Fund Summary
As of Period 12, Ended June 30, 2020 (100% Completed)
(Unaudited)

	FY20 Adopted Budget	FY20 Current Budget	FY20 Year-to-Date Actuals ¹	FY20 % of Current Budget	FY19 Year-to-Date Actuals	Actuals FY20/FY19 Change	FY20/FY19 % Change
Revenue							
Property Taxes	\$ 601,925,242	\$ 601,925,242	\$ 609,296,793	101.2%	\$ 570,626,954	\$ 38,669,839	6.8%
Sales Taxes	297,858,391	297,858,391	282,809,902	94.9%	304,383,596	(21,573,694)	-7.1%
Transient Occupancy Taxes	136,880,341	136,880,341	95,242,624	69.6%	131,926,269	(36,683,645)	-27.8%
Property Transfer Taxes	10,257,563	10,257,563	10,079,219	98.3%	10,785,966	(706,747)	-6.6%
Licenses & Permits	34,679,512	38,812,896	37,755,635	97.3%	28,365,992	9,389,643	33.1%
Fines & Forfeitures	31,116,979	30,136,634	25,899,654	85.9%	28,545,741	(2,646,087)	-9.3%
Interest & Dividends	3,040,254	3,040,254	3,909,391	128.6%	3,875,645	33,746	-0.9%
Franchises & Other Local Taxes	82,026,603	81,932,366	77,356,920	94.4%	80,555,947	(3,199,027)	-4.0%
Rents & Concessions	61,395,593	61,395,593	57,643,790	93.9%	63,916,604	(6,272,814)	-9.8%
Revenues from Other Agencies	6,444,316	7,356,962	7,986,532	108.6%	8,270,780	(284,248)	-3.4%
Charges for Current Services	176,371,747	178,896,086	143,346,833	80.1%	170,802,560	(27,455,727)	-16.1%
Other Revenue	3,155,083	3,157,192	5,659,473	179.3%	4,709,849	949,624	20.2%
Transfers	104,074,874	105,439,678	181,514,318	172.1%	84,861,976	96,652,342	113.9%
Total General Fund Revenue	\$ 1,549,226,498	\$ 1,557,089,198	\$ 1,538,501,084	98.8%	\$ 1,491,627,879	\$ 46,873,205	3.1%
Expenditures							
Personnel Services	\$ 645,083,533	\$ 647,124,340	\$ 647,124,252	100.0%	\$ 585,921,840	\$ 61,202,412	10.4%
Total PE	645,083,533	647,124,340	647,124,252	100.0%	585,921,840	61,202,412	10.4%
Fringe Benefits	466,832,928	475,459,849	478,368,715	100.6%	446,405,543	31,963,172	7.2%
Supplies	27,297,110	28,731,135	27,344,990	95.2%	30,693,517	(3,348,527)	-10.9%
Contracts	246,944,205	250,617,126	243,558,198	97.2%	233,432,970	10,125,228	4.3%
Information Technology	39,073,334	37,937,953	36,966,997	97.4%	31,088,746	5,878,251	18.9%
Energy & Utilities	51,520,422	51,956,083	48,532,364	93.4%	49,767,862	(1,235,498)	-2.5%
Capital Expenditures	1,704,750	1,640,877	794,365	48.4%	1,328,145	(533,780)	-40.2%
Debt	20,064,773	20,838,188	19,969,804	95.8%	15,671,675	4,298,129	27.4%
Other Expenditures	6,261,771	6,262,271	4,505,489	71.9%	4,458,624	46,865	1.1%
Transfers	85,201,863	77,279,567	67,818,763	87.8%	63,816,421	4,002,342	6.3%
Total NPE	944,901,156	950,723,049	927,859,685	97.6%	876,663,503	51,196,182	5.8%
Total General Fund Expenditures	\$ 1,589,984,689	\$ 1,597,847,389	\$ 1,574,983,937	98.6%	\$ 1,462,585,343	\$ 112,398,594	7.7%
General Fund Encumbrances			-		-	-	
Net Impact	\$ (40,758,191)	\$ (40,758,191)	\$ (36,482,853)		\$ 29,042,536	\$ (65,525,389)	

¹ Includes adjustments made in future periods.

General Fund Revenue Status Report
As of Period 12, Ended June 30, 2020 (100% Completed)
(Unaudited)

	FY20 Year-to-Date Revenue ¹	FY20 Current Budget	FY20 % of Current Budget	FY19 Year-to-Date Revenue ¹	FY20/FY19 Change	FY20/FY19 % Change
Property Taxes	\$ 609,296,793	\$ 601,925,242	101.2%	\$ 570,626,954	\$ 38,669,839	6.8%
Sales Taxes	282,809,902	297,858,391	94.9%	304,383,596	(21,573,694)	-7.1%
Transient Occupancy Taxes	95,242,624	136,880,341	69.6%	131,926,269	(36,683,645)	-27.8%
Property Transfer Taxes	10,079,219	10,257,563	98.3%	10,785,966	(706,747)	-6.6%
Licenses & Permits						
Business Taxes	24,711,015	24,030,206	102.8%	16,275,346	8,435,669	51.8%
Rental Unit Taxes	6,532,103	7,284,502	89.7%	7,271,245	(739,142)	-10.2%
Alarm Permit Fees	565,593	540,000	104.7%	573,403	(7,810)	-1.4%
Application Fees	-	-	100.0%	170	(170)	-100.0%
Other Licenses & Permits	5,946,924	6,958,188	85.5%	4,245,828	1,701,096	40.1%
Total Licenses & Permits	37,755,635	38,812,896	97.3%	28,365,992	9,389,643	33.1%
Fines & Forfeitures						
Parking Citations	17,538,090	21,676,314	80.9%	20,492,856	(2,954,766)	-14.4%
Municipal Court	3,353,855	4,190,042	80.0%	4,080,091	(726,236)	-17.8%
Other Fines & Forfeitures	4,986,367	4,270,278	116.8%	3,972,794	1,013,573	25.5%
Negligent Impound	21,342	-	100.0%	-	21,342	100.0%
Total Fines & Forfeitures	25,899,654	30,136,634	85.9%	28,545,741	(2,646,087)	-9.3%
Interest & Dividends	3,909,391	3,040,254	128.6%	3,875,645	33,746	0.9%
Franchises						
SDG&E	47,821,421	51,112,134	93.6%	49,995,632	(2,174,211)	-4.3%
CATV	14,313,262	14,821,560	96.6%	15,033,257	(719,995)	-4.8%
Refuse Collection	13,393,541	13,500,000	99.2%	12,663,875	729,666	5.8%
Other Franchises	1,828,696	2,498,672	73.2%	2,863,183	(1,034,487)	-36.1%
Total Franchises	77,356,920	81,932,366	94.4%	80,555,947	(3,199,027)	-4.0%
Rents & Concessions						
Mission Bay	25,879,137	31,761,997	81.5%	31,452,203	(5,573,066)	-17.7%
Pueblo Lands	5,162,122	7,550,703	68.4%	7,176,671	(2,014,549)	-28.1%
Other Rents and Concessions	26,602,531	22,082,893	120.5%	25,287,730	1,314,801	5.2%
Total Rents & Concessions	57,643,790	61,395,593	93.9%	63,916,604	(6,272,814)	-9.8%
Revenue from Other Agencies	7,986,532	7,356,962	108.6%	8,270,780	(284,248)	-3.4%
Charges for Current Services	143,346,833	178,896,086	80.1%	170,802,560	(27,455,727)	-16.1%
Other Revenue	5,659,473	3,157,192	179.3%	4,709,849	949,624	20.2%
Transfers	181,514,318	105,439,678	172.1%	84,861,976	96,652,342	113.9%
Total General Fund Revenue¹	\$ 1,538,501,084	\$ 1,557,089,198	98.8%	\$ 1,491,627,879	\$ 46,873,205	3.1%

General Fund Expenditure Status Report
As of Period 12, Ended June 30, 2020 (100% Completed)
(Unaudited)

	FY20 Year-to-Date Expenditure ¹	FY20 Current Budget	%	FY19 Year-to-Date Expenditure ¹	FY20/FY19 Change	FY20/FY19 % Change
			Consumed			
Mayor						
Office of the Mayor	\$ 3,794,813	\$ 3,885,509	97.7%	\$ 3,781,369	\$ 13,444	0.4%
Performance & Analytics	3,540,590	4,149,325	85.3%	3,685,147	(144,557)	-3.9%
Office of Boards & Commissions	730,867	874,392	83.6%	1,458,710	(727,843)	-49.9%
Government Affairs	1,120,083	1,189,029	94.2%	752,021	368,062	48.9%
Chief Operating Officer						
Office of the Chief Operating Officer	1,296,488	1,296,491	100.0%	1,231,492	64,996	5.3%
Communications	4,629,744	4,843,438	95.6%	4,469,319	160,425	3.6%
Public Safety						
Fire-Rescue	291,836,070	291,973,282	100.0%	272,934,238	18,901,832	6.9%
Police	558,101,103	558,101,108	100.0%	496,429,089	61,672,014	12.4%
Office of Homeland Security	2,556,279	2,632,656	97.1%	2,817,627	(261,348)	-9.3%
Office of the Chief Financial Officer						
City Treasurer	16,116,347	16,688,380	96.6%	16,277,170	(160,823)	-1.0%
Citywide Program Expenditures	132,253,600	143,684,934	92.0%	127,517,489	4,736,111	3.7%
Debt Management	2,438,886	2,534,809	96.2%	2,640,450	(201,564)	-7.6%
Department of Finance	17,985,463	18,306,309	98.2%	16,786,447	1,199,016	7.1%
Office of the Chief Financial Officer	608,939	608,942	100.0%	574,884	34,055	5.9%
Office of the Assistant COO						
Office of the Assistant Chief Operating Officer	1,054,955	1,065,364	99.0%	923,804	131,151	14.2%
Infrastructure & Public Works						
Environmental Services	48,152,179	48,453,005	99.4%	43,260,854	4,891,325	11.3%
Public Utilities	2,731,309	2,731,310	100.0%	2,986,157	(254,848)	-8.5%
Public Works	394,032	554,635	71.0%	407,276	(13,244)	-3.3%
Transportation & Storm Water	120,338,010	123,036,903	97.8%	121,411,770	(1,073,760)	-0.9%
Internal Operations						
Internal Operations	446,192	469,593	95.0%	272,642	173,550	63.7%
Department of Information Technology	247,073	267,172	92.5%	1,137,823	(890,750)	-78.3%
Human Resources	5,409,773	5,719,632	94.6%	4,941,367	468,406	9.5%
Purchasing & Contracting	19,052,955	19,455,523	97.9%	16,146,247	2,906,708	18.0%
Real Estate Assets	5,181,386	5,847,201	88.6%	6,393,220	(1,211,834)	-19.0%
Facilities ²	23,617,542	24,079,851	98.1%	24,407,801	(790,259)	-3.2%

Continued on Next Page



	FY20 Year-to-Date Expenditure¹	FY20 Current Budget	% Consumed	FY19 Year-to-Date Expenditure¹	FY20/FY19 Change	FY20/FY19 % Change
Neighborhood Services						
Smart and Sustainable Communities	971,884	1,351,022	71.9%	406,766	565,118	138.9%
Development Services	7,812,630	7,812,633	100.0%	7,486,500	326,130	4.4%
Planning	9,511,133	9,663,776	98.4%	9,334,323	176,810	1.9%
Office of Sustainability ³	649,320	1,089,467	59.6%	-	649,320	100.0%
Economic Development	13,508,830	14,097,591	95.8%	11,950,293	1,558,537	13.0%
Library	56,579,964	56,579,968	100.0%	54,844,584	1,735,380	3.2%
Parks & Recreation	118,303,573	119,548,286	99.0%	112,641,584	5,661,989	5.0%
Neighborhood Services	5,540,779	5,541,382	100.0%	1,189,368	4,351,411	365.9%
Non-Mayoral						
City Attorney	61,843,701	61,848,703	100.0%	56,626,698	5,217,003	9.2%
City Auditor	3,519,012	3,598,775	97.8%	3,598,959	(79,947)	-2.2%
City Clerk	5,934,881	6,039,364	98.3%	5,640,747	294,134	5.2%
Council Administration	2,549,506	2,608,368	97.7%	2,461,384	88,122	3.6%
City Council - District 1	1,303,253	1,447,728	90.0%	1,241,253	62,000	5.0%
City Council - District 2	1,254,241	1,349,324	93.0%	1,186,113	68,128	5.7%
City Council - District 3	1,308,513	1,358,370	96.3%	1,100,861	207,652	18.9%
City Council - District 4	1,324,973	1,372,297	96.6%	1,230,745	94,228	7.7%
City Council - District 5	1,176,050	1,380,208	85.2%	979,970	196,080	20.0%
City Council - District 6	1,167,368	1,277,074	91.4%	1,183,573	(16,205)	-1.4%
City Council - District 7	1,275,340	1,326,817	96.1%	1,078,220	197,120	18.3%
City Council - District 8	1,522,140	1,578,217	96.4%	1,356,415	165,725	12.2%
City Council - District 9	1,385,987	1,432,285	96.8%	1,390,018	(4,031)	-0.3%
Ethics Commission	1,167,798	1,252,578	93.2%	1,040,123	127,675	12.3%
Office of the IBA	2,145,526	2,145,529	100.0%	1,992,735	152,791	7.7%
Personnel	9,592,857	9,698,834	98.9%	8,979,698	613,159	6.8%
Total General Fund Expenditures	\$ 1,574,983,937	\$ 1,597,847,389	98.6%	\$ 1,462,585,343	\$ 112,398,594	7.7%

¹ Includes adjustments made in future periods.

² Formerly Public Works - General Services.

³ New department in FY20.

Citywide Program Expenditure Status Report
As of Period 12, Ended June 30, 2020 (100% Completed)
(Unaudited)

	FY20 Year-to-Date Expenditure¹	FY20 Current Budget	% Consumed	FY19 Year-to-Date Expenditure¹	FY20/FY19 Change	FY20/FY19 % Change
Citywide Program Expenditures						
Assessments To Public Property	948,680	905,690	104.7%	869,313	79,367	9.1%
Citywide Elections	2,686,000	2,210,985	121.5%	2,958,767	(272,767)	-9.2%
Corporate Master Leases Rent	19,336,425	21,391,053	90.4%	21,573,581	(2,237,156)	-10.4%
Deferred Capital Debt Service	17,541,890	18,480,838	94.9%	20,240,361	(2,698,471)	-13.3%
Engineering and Capital Projects	1,312,894	250,000	525.2%	103,114	1,209,780	1173.2%
General Fund Reserve	-	11,900,000	0.0%	-	-	0.0%
Insurance	2,259,326	2,347,435	96.2%	2,016,688	242,638	12.0%
Memberships	984,181	969,817	101.5%	815,417	168,764	20.7%
Pension Pmt Stab Res	4,334,238	4,334,238	100.0%	3,612,662	721,576	20.0%
PL Claims Trans-Ins	10,900,000	10,900,000	100.0%	10,900,000	-	0.0%
Preservation of Benefits	1,247,711	1,500,000	83.2%	1,236,053	11,658	0.9%
Property Tax Administration	4,228,920	4,593,620	92.1%	4,276,550	(47,630)	-1.1%
Public Liability Claims Xfer-Claims Fund	15,796,667	14,500,000	108.9%	17,100,000	(1,303,333)	-7.6%
Public Use Leases	1,582,144	1,582,144	100.0%	1,582,144	-	0.0%
Special Consulting Services	6,146,271	6,628,777	92.7%	4,426,011	1,720,260	38.9%
Supplemental COLA Benefit	1,207,476	1,289,110	93.7%	1,345,158	(137,682)	-10.2%
Transfer to Capital Improvement Program	11,457,600	10,557,600	108.5%	5,472,741	5,984,859	109.4%
Transfer to Park Improvement Funds	5,879,922	4,811,254	122.2%	11,452,203	(5,572,281)	-48.7%
Transportation Subsidy	329,984	459,102	71.9%	445,817	(115,833)	-26.0%
Transfer to Infrastructure Fund	24,073,271	24,073,271	100.0%	17,090,909	6,982,362	40.9%
Total Citywide Program Expenditures	\$ 132,253,600	\$ 143,684,934	92.0%	\$ 127,517,489	\$ 4,736,111	3.7%

¹ Includes adjustments made in future periods.



Council Districts Expenditure Status Report
As of Period 12, Ended June 30, 2020 (100% Completed)
(Unaudited)

	FY20	FY20	FY20	%	FY19	FY20/FY19	FY20/FY19	
	Year-to-Date	Adopted	Current	Budget	Consumed	Year-to-Date	Change	% Change
	Expenditure	Budget	Budget	Change		Expenditure		
Council District 1	\$ 1,171,346	\$ 1,389,789	\$ 1,306,973	\$ (82,816)	84.3%	\$ 1,166,976	\$ 4,370	0.4%
District 1 CPPS	131,907	148,136	140,755	(7,381)	89.0%	74,277	57,630	77.6%
Total Council District 1	1,303,253	1,537,925	1,447,728	(90,197)	90.0%	1,241,253	62,000	5.0%
Council District 2	1,068,962	1,164,408	1,160,706	(3,702)	91.8%	1,087,233	(18,271)	-1.7%
District 2 CPPS	185,279	271,168	188,618	(82,550)	68.3%	98,880	86,399	87.4%
Total Council District 2	1,254,241	1,435,576	1,349,324	(86,252)	93.0%	1,186,113	68,128	5.7%
Council District 3	1,120,917	1,155,666	1,163,188	7,522	97.0%	1,013,557	107,360	10.6%
District 3 CPPS	187,596	216,829	195,182	(21,647)	86.5%	87,304	100,292	114.9%
Total Council District 3	1,308,513	1,372,495	1,358,370	(14,125)	96.3%	1,100,861	207,652	18.9%
Council District 4	1,195,558	1,204,933	1,223,462	18,529	99.2%	1,103,106	92,452	8.4%
District 4 CPPS	129,415	160,917	148,835	(12,082)	80.4%	127,639	1,776	1.4%
Total Council District 4	1,324,973	1,365,850	1,372,297	6,447	96.6%	1,230,745	94,228	7.7%
Council District 5	1,016,105	1,140,185	1,122,035	(18,150)	89.1%	914,325	101,780	11.1%
District 5 CPPS	159,945	267,183	258,173	(9,010)	59.9%	65,645	94,300	143.7%
Total Council District 5	1,176,050	1,407,368	1,380,208	(27,160)	85.2%	979,970	196,080	20.0%
Council District 6	1,076,724	1,261,176	1,183,392	(77,784)	85.4%	1,073,929	2,795	0.3%
District 6 CPPS	90,644	120,682	93,682	(27,000)	75.1%	109,644	(19,000)	-17.3%
Total Council District 6	1,167,368	1,381,858	1,277,074	(104,784)	91.4%	1,183,573	(16,205)	-1.4%
Council District 7	1,174,619	1,221,464	1,215,096	(6,368)	96.2%	1,060,791	113,828	10.7%
District 7 CPPS	100,721	157,345	111,721	(45,624)	64.0%	17,429	83,292	477.9%
Total Council District 7	1,275,340	1,378,809	1,326,817	(51,992)	96.1%	1,078,220	197,120	18.3%
Council District 8	1,394,064	1,432,415	1,438,620	6,205	97.3%	1,255,228	138,836	11.1%
District 8 CPPS	128,076	148,872	139,597	(9,275)	86.0%	101,187	26,889	26.6%
Total Council District 8	1,522,140	1,581,287	1,578,217	(3,070)	96.4%	1,356,415	165,725	12.2%
Council District 9	1,390,320	1,472,478	1,431,614	(40,864)	94.4%	1,349,108	41,212	3.1%
District 9 CPPS	(4,333)	671	671	-	-645.8%	40,910	(45,243)	-110.6%
Total Council District 9	1,385,987	1,473,149	1,432,285	(40,864)	96.8%	1,390,018	(4,031)	-0.3%
Total Council Districts	\$ 11,717,865	\$ 12,934,317	\$ 12,522,320	\$ (411,997)	90.6%	\$ 10,747,168	\$ 970,697	9.0%



Other Budgeted Funds Revenue Status Report
As of Period 12, Ended June 30, 2020 (100% Completed)
(Unaudited)

	FY20 Year-to-Date Revenue ¹	FY20 Current Budget	FY20 % of Current Budget	FY19 Year-to-Date Revenue ¹	FY20/FY19 Change	FY20/FY19 % Change
Airports Fund	\$ 6,292,593	\$ 4,881,882	128.9%	\$ 5,887,439	\$ 405,154	6.9%
Automated Refuse Container Fund	1,495,395	1,000,000	149.5%	1,292,437	202,958	15.7%
Central Stores Internal Service Fund	7,672,726	7,633,347	100.5%	8,343,779	(671,053)	-8.0%
Concourse and Parking Garages Operating Fund	3,087,829	4,244,226	72.8%	4,194,442	(1,106,613)	-26.4%
Convention Center Complex Funds	12,529,998	12,498,305	100.3%	13,997,211	(1,467,212)	-10.5%
Development Services Fund	78,372,355	78,376,692	100.0%	68,524,910	9,847,445	14.4%
Energy Conservation Program Fund	4,296,572	4,180,739	102.8%	4,792,970	(496,398)	-10.4%
Engineering and Capital Projects	113,781,636	115,836,658	98.2%	93,212,149	20,569,487	22.1%
Environmental Growth Fund 1/3	5,397,714	5,688,126	94.9%	5,666,217	(268,503)	-4.7%
Environmental Growth Fund 2/3	10,801,331	11,383,252	94.9%	11,265,748	(464,417)	-4.1%
Facilities Financing Fund	2,795,860	3,100,248	90.2%	2,755,467	40,393	1.5%
Fire/Emergency Medical Services Fund	12,709,057	12,525,166	101.5%	11,951,222	757,835	6.3%
Fire and Lifeguard Facilities Fund	1,387,095	1,383,570	100.3%	1,389,246	(2,151)	-0.2%
Fleet Operations	107,038,665	130,780,375	81.8%	106,903,576	135,089	0.1%
Gas Tax Fund	33,637,661	37,356,140	90.0%	29,864,217	3,773,444	12.6%
General Plan Maintenance Fund	4,066,966	3,961,000	102.7%	2,620,375	1,446,591	55.2%
GIS Fund	3,767,481	3,767,988	100.0%	2,600,135	1,167,346	44.9%
Golf Course Fund	23,122,888	20,470,347	113.0%	24,837,924	(1,715,036)	-6.9%
Information Technology Fund	60,796,172	61,326,593	99.1%	13,010,758	47,785,414	367.3%
Infrastructure Fund	24,073,271	24,073,271	100.0%	17,090,909	6,982,362	40.9%
Junior Lifeguard Program Fund	689,119	615,150	112.0%	582,706	106,413	18.3%
Los Penasquitos Canyon Preserve Fund	200,577	195,177	102.8%	276,832	(76,255)	-27.5%
Maintenance Assessment District (MAD) Funds	26,497,243	26,073,219	101.6%	24,635,465	1,861,778	7.6%
Mission Bay/Balboa Park Improvement Fund	1,863,157	1,855,453	100.4%	1,883,684	(20,527)	-1.1%
Mission Bay Improvement Fund	3,333,430	7,645,298	43.6%	8,176,992	(4,843,562)	-59.2%
New Convention Facility Fund	2,126,840	2,126,840	100.0%	2,133,025	(6,185)	-0.3%
OneSD Support Fund	25,257,095	25,124,081	100.5%	27,966,112	(2,709,017)	-9.7%
Parking Meter Operations	8,627,963	11,297,852	76.4%	11,748,095	(3,120,132)	-26.6%
PETCO Park Fund	15,864,223	16,232,066	97.7%	18,323,366	(2,459,143)	-13.4%
Prop 42 Replacement - Transportation Relief Fund	81,611	-	100.0%	113,655	(32,044)	-28.2%
Public Art Fund	1,658,877	555,771	298.5%	843,294	815,583	96.7%
Public Safety Needs & Debt Service Fund	9,777,311	10,104,026	96.8%	10,041,316	(264,005)	-2.6%
Publishing Services Internal Fund	1,637,299	2,498,676	65.5%	2,012,747	(375,448)	-18.7%

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	FY20 Year-to-Date Revenue¹	FY20 Current Budget	FY20 % of Current Budget	FY19 Year-to-Date Revenue¹	FY20/FY19 Change	FY20/FY19 % Change
Recycling Fund	\$ 28,917,150	\$ 23,631,760	122.4%	\$ 28,719,417	\$ 197,733	0.7%
Refuse Disposal Fund	37,214,349	32,994,373	112.8%	36,715,096	499,253	1.4%
Regional Park Improvements Fund	3,831,994	4,116,699	93.1%	4,315,001	(483,007)	-11.2%
Risk Management Fund	12,713,539	13,200,293	96.3%	10,847,007	1,866,532	17.2%
Road Maintenance & Rehabilitation	25,159,050	23,500,757	107.1%	26,223,331	(1,064,281)	-4.1%
Seized and Forfeited Assets Funds	1,345,659	1,200,000	112.1%	22,140,584	(20,794,925)	-93.9%
Solid Waste Local Enforcement Agency Fund	703,815	786,417	89.5%	726,730	(22,915)	-3.2%
Stadium Operations Fund	7,278,219	7,050,373	103.2%	13,279,420	(6,001,201)	-45.2%
State COPS	3,533,344	2,140,000	165.1%	3,358,359	174,985	5.2%
Storm Drain Fund	5,419,674	5,700,000	95.1%	5,496,910	(77,236)	-1.4%
Successor Agency Admin & Project Fund	1,934,989	1,934,326	100.0%	1,406,673	528,316	37.6%
Transient Occupancy Tax Fund	89,943,783	127,448,322	70.6%	122,969,461	(33,025,678)	-26.9%
TOT - Major Events Revolving FD	258,714	100,000	258.7%	549,005	(290,291)	-52.9%
TransNet Extension Funds	42,677,987	35,268,000	121.0%	46,596,717	(3,918,730)	-8.4%
Trolley Extension Reserve Fund	1,066,395	925,799	115.2%	1,067,266	(871)	-0.1%
Underground Surcharge Fund	63,816,562	65,195,970	97.9%	67,977,769	(4,161,207)	-6.1%
Wastewater Department Funds	436,130,841	610,912,622	71.4%	430,439,119	5,691,722	1.3%
Water Department Funds	751,547,408	1,010,243,291	74.4%	735,374,384	16,173,024	2.2%
Wireless Communication Technology Fund	10,715,955	9,129,456	117.4%	10,250,708	465,247	4.5%
Zoological Exhibits Maintenance Fund	14,594,501	14,814,168	98.5%	14,192,663	401,838	2.8%

¹ Includes adjustments made in future periods.

Other Budgeted Funds Expenditure Status Report
As of Period 12, Ended June 30, 2020 (100% Completed)
(Unaudited)

	FY20 Year-to-Date Expenditures ¹	FY20 Current Budget	% Consumed	FY19 Year-to-Date Expenditures ¹	FY20/FY19 Change	FY20/FY19 % Change
Airports Fund	\$ 5,339,685	\$ 6,469,481	82.5%	\$ 5,273,770	\$ 65,915	1.2%
Automated Refuse Container Fund	1,230,340	1,333,324	92.3%	1,291,295	(60,955)	-4.7%
Central Stores Internal Service Fund	7,857,935	7,489,187	104.9%	8,237,565	(379,630)	-4.6%
Concourse and Parking Garages Operating Fund	2,750,159	4,321,921	63.6%	3,747,950	(997,791)	-26.6%
Convention Center Complex Funds	13,636,585	13,879,301	98.3%	13,796,491	(159,906)	-1.2%
Development Services Fund	74,511,060	81,751,481	91.1%	70,776,786	3,734,274	5.3%
Energy Conservation Program Fund	4,442,791	4,668,804	95.2%	4,464,658	(21,867)	-0.5%
Engineering and Capital Projects	107,462,518	115,708,740	92.9%	95,503,567	11,958,951	12.5%
Environmental Growth Fund 1/3	4,812,180	5,254,180	91.6%	5,500,024	(687,844)	-12.5%
Environmental Growth Fund 2/3	9,274,531	10,903,909	85.1%	10,665,980	(1,391,449)	-13.0%
Facilities Financing Fund	2,689,787	3,099,854	86.8%	2,508,422	181,365	7.2%
Fire/Emergency Medical Services Fund	11,572,770	12,351,747	93.7%	11,869,282	(296,512)	-2.5%
Fire and Lifeguard Facilities Fund	1,390,599	1,391,981	99.9%	1,391,787	(1,188)	-0.1%
Fleet Operations	104,450,064	178,576,423	58.5%	115,882,496	(11,432,432)	-9.9%
Gas Tax Fund	35,317,294	48,389,085	73.0%	24,902,795	10,414,499	41.8%
General Plan Maintenance Fund	2,566,183	4,365,000	58.8%	2,546,052	20,131	0.8%
GIS Fund	3,460,930	3,793,850	91.2%	2,597,055	863,875	33.3%
Golf Course Fund	19,191,858	19,911,781	96.4%	18,302,652	889,206	4.9%
Information Technology Fund	61,457,833	62,891,341	97.7%	12,869,058	48,588,775	377.6%
Infrastructure Fund	3,528,661	16,548,721	21.3%	1,411,135	2,117,526	150.1%
Junior Lifeguard Program Fund	520,444	618,842	84.1%	580,484	(60,040)	-10.3%
Los Penasquitos Canyon Preserve Fund	239,207	245,934	97.3%	230,340	8,867	3.8%
Maintenance Assessment District (MAD) Funds	25,404,888	42,314,409	60.0%	24,908,255	496,633	2.0%
Mission Bay/ Balboa Park Improvement Fund	1,850,789	1,885,751	98.1%	1,790,494	60,295	3.4%
New Convention Facility Fund	2,133,025	2,133,025	100.0%	2,133,025	-	0.0%
OneSD Support Fund	26,062,740	27,129,825	96.1%	28,013,554	(1,950,814)	-7.0%
Parking Meter Operations	8,471,132	10,857,870	78.0%	11,642,541	(3,171,409)	-27.2%
PETCO Park Fund	16,233,867	17,337,201	93.6%	18,013,852	(1,779,985)	-9.9%
Prop 42 Replacement - Transportation Relief Fund	97,047	411,139	23.6%	377,575	(280,528)	-74.3%
Public Art Fund	209,169	5,903,360	3.5%	170,445	38,724	22.7%
Public Safety Needs & Debt Service Fund	9,968,759	10,104,026	98.7%	9,956,787	11,972	0.1%
Publishing Services Internal Fund	1,924,634	2,205,276	87.3%	2,759,621	(834,987)	-30.3%

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Schedule 4 (cont.)

	FY20 Year-to-Date Expenditures ¹	FY20 Current Budget	% Consumed	FY19 Year-to-Date Expenditures ¹	FY20/FY19 Change	FY20/FY19 % Change
Recycling Fund	\$ 27,839,945	\$ 29,059,886	95.8%	\$ 23,292,874	\$ 4,547,071	19.5%
Refuse Disposal Fund	34,841,828	39,213,129	88.9%	35,345,824	(503,996)	-1.4%
Risk Management Fund	11,854,540	13,116,151	90.4%	11,182,990	671,550	6.0%
Road Maintenance & Rehabilitation	9,258,713	24,349,212	38.0%	13,289,698	(4,030,985)	100.0%
Seized and Forfeited Assets Funds	7,962,046	9,989,693	79.7%	4,555,205	3,406,841	74.8%
Solid Waste Local Enforcement Agency Fund	944,303	1,009,689	93.5%	861,376	82,927	9.6%
Stadium Operations Fund	12,651,056	14,350,466	88.2%	14,478,627	(1,827,571)	-12.6%
State COPS	2,815,650	3,020,000	93.2%	1,096,112	1,719,538	156.9%
Storm Drain Fund	5,377,905	5,700,000	94.3%	5,428,474	(50,569)	-0.9%
Successor Agency Admin & Project Fund	1,934,989	1,934,326	100.0%	1,406,673	528,316	37.6%
Transient Occupancy Tax Fund	90,834,357	128,752,350	70.5%	124,191,375	(33,357,018)	-26.9%
TOT - Special Events	441,498	689,846	64.0%	359,304	82,194	100.0%
TransNet Extension Funds	14,308,044	14,769,867	96.9%	14,037,520	270,524	1.9%
Trolley Extension Reserve Fund	1,066,149	1,068,375	99.8%	1,069,530	(3,381)	-0.3%
Underground Surcharge Fund	95,780,739	102,322,016	93.6%	44,438,690	51,342,049	115.5%
Wastewater Department Funds	332,584,434	374,481,753	88.8%	292,572,798	40,011,636	13.7%
Water Department Funds	517,590,641	570,513,458	90.7%	489,001,148	28,589,494	5.8%
Wireless Communication Technology Fund	9,920,582	10,105,542	98.2%	8,985,711	934,871	10.4%
Zoological Exhibits Maintenance Fund	14,531,693	14,814,168	98.1%	14,183,004	348,689	2.5%

¹ Includes adjustments made in future periods.

General Fund Revenues Comparison

Department	Year-End Projection	Unaudited Actuals	Variance	Variance %
General Fund Major Revenues				
Charges for Current Services	\$ 24,980,112	\$ 24,980,112	\$ -	0.0%
Franchise Fees	73,826,724	75,985,224	2,158,500	2.9%
Interest and Dividends	4,682,343	3,652,578	(1,029,765)	-22.0%
Motor Vehicle License Fees	1,124,318	1,124,318	-	0.0%
Fines, Forfeitures, and Penalties	-	996	996	100.0%
Other Revenue	1,362,030	1,362,034	4	0.0%
Property Tax	610,859,752	609,296,793	(1,562,959)	-0.3%
Property Transfer Tax	11,322,183	10,079,219	(1,242,964)	-11.0%
Refuse Collector Business Tax	1,044,307	966,225	(78,082)	-7.5%
Revenue from Federal and Other Agencies ¹	894,517	295,697	(598,820)	-66.9%
Revenue from Money and Property	12,102,084	11,182,099	(919,985)	-7.6%
Sales Tax	276,090,066	282,809,902	6,719,836	2.4%
Transfers In	28,052,642	40,615,648	12,563,006	44.8%
Transient Occupancy Tax	93,368,643	95,242,624	1,873,981	2.0%
Subtotal Major General Fund Revenues²	\$ 1,149,709,721	\$ 1,157,593,470	\$ 7,883,749	0.7%
City Auditor	\$ 461	\$ 743	\$ 282	61.2%
City Clerk	209,879	220,192	10,313	4.9%
Citywide Program Expenditures	-	-	-	0.0%
Communications	393,484	418,977	25,493	6.5%
Council Administration	560	847	287	51.3%
Council District 1	-	1,370	1,370	100.0%
Council District 2	-	-	-	0.0%
Council District 3	-	-	-	0.0%
Council District 4	-	-	-	0.0%
Council District 5	-	-	-	0.0%
Council District 6	-	-	-	0.0%
Council District 7	-	1,950	1,950	100.0%
Council District 8	-	4,411	4,411	100.0%
Council District 9	-	-	-	0.0%
Debt Management	672,054	753,150	81,096	12.1%
Department of Finance	1,848,192	1,954,355	106,163	5.7%
Department of Information Technology	-	-	-	0.0%
Development Services	2,711,368	2,683,285	(28,083)	-1.0%

General Fund Revenues Comparison

Department	Year-End Projection	Unaudited Actuals	Variance	Variance %
Economic Development	\$ 7,754,034	\$ 7,855,933	\$ 101,899	1.3%
Environmental Services	1,539,260	2,184,692	645,432	41.9%
Ethics Commission	22,551	23,161	610	2.7%
Facilities Services	6,287,271	5,778,443	(508,828)	-8.1%
Fire-Rescue	42,347,654	58,927,588	16,579,934	39.2%
Government Affairs	319,094	14,071	(305,023)	-95.6%
Human Resources	221,010	399,912	178,902	80.9%
Infrastructure/Public Works	292,221	292,221	-	0.0%
Internal Operations	15,632	15,632	-	0.0%
Library	1,710,269	3,857,536	2,147,267	125.6%
Neighborhood Services	3,611,071	3,264,002	(347,069)	-9.6%
Office of Homeland Security	1,142,423	1,186,686	44,263	3.9%
Office of the Assistant Chief Operating Officer	74	160	86	116.2%
Office of Boards and Commissions	153	153	-	0.0%
Office of the Chief Financial Officer	-	-	-	0.0%
Office of the Chief Operating Officer	-	2,337	2,337	100.0%
Office of the City Attorney	4,466,413	4,922,685	456,272	10.2%
Office of the City Treasurer	35,232,510	38,232,854	3,000,344	8.5%
Office of the Independent Budget Analyst	-	-	-	0.0%
Office of the Mayor	180,046	23,962	(156,084)	-86.7%
Parks and Recreation	26,616,096	30,408,750	3,792,654	14.2%
Performance and Analytics	1,710	3,166	1,456	85.1%
Personnel	6,505	9,366	2,861	44.0%
Planning	1,332,654	1,412,248	79,594	6.0%
Police	38,628,146	98,942,539	60,314,393	156.1%
Public Utilities Reservoir Recreation	1,091,295	1,232,479	141,184	12.9%
Purchasing and Contracting	602,728	752,042	149,314	24.8%
Smart and Sustainable Communities	243,334	302,662	59,328	24.4%
Sustainability	157,282	174,590	17,308	11.0%
Real Estate Assets	42,363,922	47,708,878	5,344,956	12.6%
Transportation and Storm Water	64,419,948	66,938,988	2,519,040	3.9%
Total General Fund Revenues	\$ 1,514,691,553	\$ 1,538,501,085	\$ 23,809,532	1.6%

¹\$78.5 million was anticipated to be received into the Major Revenue category but was instead recorded in the department with the associated CRF eligible expenditures. The Year-End Projection column has been adjusted to reflect this change.

²10.0 from the CIP action taken in the Third Quarter Report, has been included in the Revenue amount of the Year-end projection column.

Financial Data is as of 9/14/2020 which is prior to the completion of the Fiscal Year 2020 CAFR

General Fund Expenditures Comparison

Department	Year-End Projection	Unaudited Actuals	Variance	Variance %
City Auditor	\$ 3,481,129	\$ 3,519,012	\$ (37,883)	-1.1%
City Clerk	6,045,297	5,934,881	110,416	1.8%
Citywide Program Expenditures	133,811,700	132,253,600	1,558,100	1.2%
Communications	4,650,664	4,629,744	20,920	0.4%
Council Administration	2,596,892	2,549,507	47,385	1.8%
Council District 1	1,180,563	1,171,346	9,217	0.8%
Council District 1 - Community Projects, Programs and Services	147,155	131,907	15,248	10.4%
Council District 2	1,072,535	1,068,962	3,573	0.3%
Council District 2 - Community Projects, Programs and Services	214,368	185,279	29,089	13.6%
Council District 3	1,127,579	1,120,917	6,662	0.6%
Council District 3 - Community Projects, Programs and Services	199,863	187,596	12,267	6.1%
Council District 4	1,198,820	1,195,557	3,263	0.3%
Council District 4 - Community Projects, Programs and Services	151,617	129,415	22,202	14.6%
Council District 5	1,032,510	1,016,105	16,405	1.6%
Council District 5 - Community Projects, Programs and Services	267,183	159,945	107,238	40.1%
Council District 6	1,078,300	1,076,724	1,576	0.1%
Council District 6 - Community Projects, Programs and Services	120,682	90,644	30,038	24.9%
Council District 7	1,135,647	1,174,619	(38,972)	-3.4%
Council District 7 - Community Projects, Programs and Services	144,258	100,721	43,537	30.2%
Council District 8	1,443,728	1,394,064	49,664	3.4%
Council District 8 - Community Projects, Programs and Services	139,597	128,076	11,521	8.3%
Council District 9	1,399,395	1,390,320	9,075	0.6%
Council District 9 - Community Projects, Programs and Services	671	(4,333)	5,004	745.8%
Debt Management	2,463,074	2,438,886	24,188	1.0%
Department of Finance	18,086,631	17,985,463	101,168	0.6%
Department of Information Technology	247,073	247,073	-	0.0%
Development Services	7,883,476	7,812,630	70,846	0.9%
Economic Development	13,686,433	13,508,830	177,603	1.3%
Environmental Services	48,469,066	48,152,179	316,887	0.7%
Ethics Commission	1,172,408	1,167,798	4,610	0.4%
Facilities Services	23,654,900	23,617,542	37,358	0.2%
Fire-Rescue	293,720,208	291,836,070	1,884,138	0.6%

General Fund Expenditures Comparison

Department	Year-End Projection	Unaudited Actuals	Variance	Variance %
Government Affairs	\$ 1,147,954	\$ 1,120,083	\$ 27,871	2.4%
Human Resources	5,438,678	5,409,773	28,905	0.5%
Infrastructure/Public Works	418,892	394,032	24,860	5.9%
Internal Operations	468,363	446,192	22,171	4.7%
Library	56,791,502	56,579,964	211,538	0.4%
Neighborhood Services	5,184,188	5,540,779	(356,591)	-6.9%
Office of Boards and Commissions	834,032	730,867	103,165	12.4%
Office of Homeland Security	2,554,445	2,556,279	(1,834)	-0.1%
Office of the Assistant Chief Operating Officer	1,021,088	1,054,955	(33,867)	-3.3%
Office of the Chief Financial Officer	627,904	608,939	18,965	3.0%
Office of the Chief Operating Officer	1,296,545	1,296,488	57	0.0%
Office of the City Attorney	62,225,819	61,843,701	382,118	0.6%
Office of the City Treasurer	16,536,484	16,116,347	420,137	2.5%
Office of the Independent Budget Analyst	2,202,176	2,145,526	56,650	2.6%
Office of the Mayor	3,727,324	3,794,813	(67,489)	-1.8%
Parks and Recreation	120,121,758	118,303,573	1,818,185	1.5%
Performance and Analytics	4,187,911	3,540,590	647,321	15.5%
Personnel	9,744,687	9,592,857	151,830	1.6%
Planning	9,505,473	9,511,133	(5,660)	-0.1%
Police	550,609,613	558,101,103	(7,491,490)	-1.4%
Public Utilities Reservoir Recreation	2,703,444	2,731,309	(27,865)	-1.0%
Purchasing and Contracting	18,835,054	19,052,955	(217,901)	-1.2%
Real Estate Assets	5,581,893	5,181,386	400,507	7.2%
Smart and Sustainable Communities	1,002,027	971,884	30,143	3.0%
Sustainability	830,822	649,320	181,502	21.8%
Transportation and Storm Water	122,835,368	120,338,010	2,497,358	2.0%
Total General Fund Expenditures	\$ 1,578,456,868	\$ 1,574,983,937	\$ 3,472,931	0.2%

Financial Data is as of 9/14/2020 which is prior to the completion of the Fiscal Year 2020 CAFR

Non-General Fund Comparison

Fund	Revenue/ Expenditures	Year-End Projection	Un-Audited Actuals	Variance	Variance %
Airports Fund	Revenue	\$ 6,428,296	\$ 6,292,593	\$ (135,703)	-2.1%
	Expenditures	4,990,211	5,339,685	(349,474)	-7.0%
Central Stores Internal Service Fund	Revenue	7,592,932	7,291,628	(301,304)	-4.0%
	Expenditures	7,805,715	7,232,873	572,842	7.3%
Concourse and Parking Garages Operating Fund	Revenue	3,356,666	3,087,829	(268,837)	-8.0%
	Expenditures	3,788,930	2,750,158	1,038,772	27.4%
Development Services Fund	Revenue	78,888,345	78,372,355	(515,990)	-0.7%
	Expenditures	77,000,436	74,511,060	2,489,376	3.2%
Energy Conservation Program Fund	Revenue	4,380,099	4,296,572	(83,527)	-1.9%
	Expenditures	4,544,674	4,442,791	101,883	2.2%
Engineering and Capital Projects Fund	Revenue	110,690,041	113,781,636	3,091,595	2.8%
	Expenditures	107,830,617	107,462,518	368,099	0.3%
Facilities Financing Fund	Revenue	2,685,308	2,795,860	110,552	4.1%
	Expenditures	2,688,473	2,689,787	(1,314)	0.0%
Fire/Emergency Medical Services Fund	Revenue	12,819,654	12,709,057	(110,597)	-0.9%
	Expenditures	12,437,593	11,572,769	864,824	7.0%
Fleet Operating Fund	Revenue	55,366,700	55,851,860	485,160	0.9%
	Expenditures	53,791,082	53,364,861	426,221	0.8%
GIS Fund	Revenue	3,781,606	3,767,481	(14,125)	-0.4%
	Expenditures	3,449,133	3,460,930	(11,797)	-0.3%
Golf Course Fund	Revenue	19,342,369	23,122,888	3,780,519	19.5%
	Expenditures	19,246,110	19,191,858	54,252	0.3%
Information Technology Fund	Revenue	63,062,326	60,796,172	(2,266,154)	-3.6%
	Expenditures	62,269,369	61,457,833	811,536	1.3%
Junior Lifeguard Program Fund	Revenue	614,944	689,119	74,175	12.1%
	Expenditures	454,475	520,444	(65,969)	-14.5%
Local Enforcement Agency Fund	Revenue	714,326	703,815	(10,511)	-1.5%
	Expenditures	980,295	944,303	35,992	3.7%
Los Peñasquitos Canyon Preserve Fund	Revenue	186,816	200,577	13,761	7.4%
	Expenditures	237,692	239,207	(1,515)	-0.6%
OneSD Support Fund	Revenue	25,260,074	25,257,095	(2,979)	0.0%
	Expenditures	26,505,398	26,062,740	442,658	1.7%
Parking Meter Operations Fund	Revenue	8,453,410	8,627,963	174,553	2.1%
	Expenditures	8,398,377	8,471,131	(72,754)	-0.9%
Petco Park Fund	Revenue	16,211,774	15,864,223	(347,551)	-2.1%
	Expenditures	15,402,613	16,233,867	(831,254)	-5.4%

Non-General Fund Comparison

Fund	Revenue/ Expenditures	Year-End Projection	Un-Audited Actuals	Variance	Variance %
Publishing Services Fund	Revenue	\$ 1,350,684	\$ 1,637,299	\$ 286,615	21.2%
	Expenditures	2,028,382	1,924,634	103,748	5.1%
Recycling Fund	Revenue	26,041,231	28,917,150	2,875,919	11.0%
	Expenditures	28,157,382	27,839,945	317,437	1.1%
Refuse Disposal Fund	Revenue	35,535,282	37,214,349	1,679,067	4.7%
	Expenditures	34,602,904	34,841,828	(238,924)	-0.7%
Risk Management Administration Fund	Revenue	12,258,144	12,713,539	455,395	3.7%
	Expenditures	12,068,448	11,854,540	213,908	1.8%
Seized Assets - California Fund	Revenue	140,970	207,294	66,324	47.0%
	Expenditures	7,218	7,218	-	0.0%
Seized Assets - Federal DOJ Fund	Revenue	504,250	641,210	136,960	27.2%
	Expenditures	312,321	393,895	(81,574)	-26.1%
Seized Assets - Federal Treasury Fund	Revenue	453,450	461,568	8,118	1.8%
	Expenditures	10,757,881	7,526,104	3,231,777	30.0%
State COPS	Revenue	2,593,041	3,533,344	940,303	36.3%
	Expenditures	1,946,782	2,815,650	(868,868)	-44.6%
Sewer Utility Funds	Revenue	425,075,591	435,297,557	10,221,966	2.4%
	Expenditures	345,703,066	332,148,219	13,554,847	3.9%
Stadium Operations Fund	Revenue	7,290,836	7,278,219	(12,617)	-0.2%
	Expenditures	13,193,126	12,651,056	542,070	4.1%
Transient Occupancy Tax Fund					
Commission for Arts and Culture Department	Revenue	\$ 597	\$ 1,847	\$ 1,250	100%
Major Revenues	Revenue	\$ (0)	\$ -	\$ -	200%
Special Events Department	Revenue	42,282	54,407	12,125	28.7%
Special Promotional Programs	Revenue	87,748,689	89,887,530	2,138,841	2.4%
	Total Transient Occupancy Tax Fund Revenue	\$ 87,791,568	\$ 89,943,783	\$ 2,152,215	2.5%
Commission for Arts and Culture Department	Expenditures	\$ 1,282,460	\$ 1,211,534	\$ 70,926	5.5%
Special Events Department	Expenditures	1,216,304	1,210,551	5,753	0.5%
Special Promotional Programs	Expenditures	86,910,967	88,412,272	(1,501,305)	-1.7%
	Total Transient Occupancy Tax Fund Expenditures	\$ 89,409,730	\$ 90,834,357	\$ 1,424,627	1.6%
Underground Surcharge Fund	Revenue	62,486,081	63,816,562	\$ 1,330,481	2.1%
	Expenditures	77,031,535	95,780,739	(18,749,204)	-24.3%
Water Utility Operating Fund	Revenue	752,225,887	751,547,408	(678,479)	-0.1%
	Expenditures	505,115,726	517,193,573	(12,077,847)	-2.4%
Wireless Communications Technology Fund	Revenue	9,911,807	10,715,955	804,148	8.1%
	Expenditures	9,921,016	9,920,582	434	0.0%

Financial Data is as of 9/14/2020 which is prior to the completion of the Fiscal Year 2020 CAFR

Summary of Executive Orders

The City of San Diego Mayor proclaimed a local emergency in March, which was later ratified by the City Council; the State of California issued a stay-at-home order for all individuals living in the State due to COVID-19. The Mayor's executive orders were issued through the end of Fiscal Year 2020. Summarized below are the Executive Orders issued during Fiscal Year 2020 which implemented the State stay at home orders and local public health orders:

Executive Order 2020-1 (March 16th) implemented the Stay at home order and local public health orders by limiting gatherings, closing bars and restaurant dining, and implementing other emergency rules. Furthermore, this executive order limited parking enforcement and issuance of citations to holiday or Sunday enforcement regulations. This included no longer enforcing parking meters and various parking zones excluding all time enforcement areas. The order also enacted a moratorium on utility shutoffs for utilities provided by the Public Utilities Department and directed them to develop a program for payment deferrals.

Executive Order 2020-2 (March 30th) declared all City of San Diego (City) employees as disaster service workers and other actions the most notable which was extending building permits and waiving fees. Furthermore, it directed all City landlords to comply with provisions of the emergency ordinance adopted by the City Council on March 25, 2020 adopting a temporary moratorium on evictions of residential and commercial tenants in the City if the tenant demonstrates an inability to pay rent due to a substantial economic hardship cause by COVID-19. The City committed to working with its lessees to establish flexible lease payment arrangements. Building permit applications will remain open for an extended period of 180 days and the allowable time to use a building permit will be extended for 180 days. All fees associated with Business Tax Certificates (BTC) and any business-related fees, permits, and assessments will be deferred for up to 120 days. One-year forgiveness period in BTC penalties and surcharges will also apply for business in need of re-establishing accounts.

Executive Order 2020-3 (April 30th) extended orders 2020-1, and 2020-2 until May 31. Furthermore, parks, beaches and bays were opened for limited use. Golf courses were opened with specific safety protocols. Lastly, the San Diego Convention Center will remain temporarily in use as an emergency homeless shelter.

Executive Order 2020-4 (May 21st) continued to extend orders 2020-1, 2020-2, and 2020-3 until May 31st. Furthermore, restaurants and business establishments that serve food could operate in a manner consistent with public health orders established by the County of San Diego and State of California. Vehicle access designated to streets and roads became limited due to "Slow Streets San Diego". The program is consistent with California Vehicle Code section 21101 which permits local authorities to allow certain types of street closures and prohibit the use of particular highways by certain vehicles.

Executive Order 2020-5 (May 29th) extended orders 2020-1, 2020-2, 2020-3, and 2020-4 until further notice. Beaches were opened for limited use although Mission Bay Park, piers, and boardwalks remained closed.

Executive Order 2020-6 (June 5th) extended orders 2020-1, 2020-2, 2020-3, 2020-4, and 2020-5 until further notice. Exceptions to these orders were, as of June 8th, Mission Bay Park, Mission Bay Park parking lots, and Fiesta Island re-opened for pedestrians, dogs, cyclists, and other recreational activities. As of June 9th, piers, boardwalks, and beach parking lots were re-opened. As of June 12th, Balboa Park, Central Mesa, and Balboa Park parking lots were opened.

Executive Order 2020-7 (June 20th) extended orders 2020-1, 2020-2, 2020-3, 2020-4, 2020-5, and 2020-6 until further notice. Exceptions to these orders were, as of July 1st, reinstatement of parking enforcement with limited enforcement for the first two weeks; and limited issuance of parking citations to holidays or Sunday enforcement regulations. As of July 15th, suspended and modified enforcement will be concluded; standard City enforcement will be enforced.

Fiscal Year 2020 Year End Performance Review - Vacancy Status Report

Attachment VI

(Vacant, Budgeted Standard-Hour Positions as of June 30, 2020)

Department Name	Fund Name	Job Classification	FTE
Airports	Airports Fund	Airport Operations Assistant	1.00
Airports	Airports Fund	Program Manager	1.00
Airports Total			2.00
City Attorney	General Fund	Assistant City Attorney	1.00
City Attorney	General Fund	Associate Management Analyst	1.00
City Attorney	General Fund	City Attorney Investigator	1.00
City Attorney	General Fund	Clerical Assistant 2	2.00
City Attorney	General Fund	Court Support Clerk 1	2.00
City Attorney	General Fund	Court Support Clerk 2	1.00
City Attorney	General Fund	Deputy City Attorney	4.00
City Attorney	General Fund	Legal Secretary 2	1.00
City Attorney	General Fund	Senior City Attorney Investigator	1.00
City Attorney	General Fund	Senior Legal Intern	1.00
City Attorney	General Fund	Word Processing Operator	1.00
City Attorney Total			16.00
City Auditor	General Fund	Assistant to the Director	1.00
City Auditor	General Fund	Performance Auditor	1.00
City Auditor Total			2.00
City Clerk	General Fund	Deputy City Clerk 2	1.00
City Clerk	General Fund	Storekeeper 1	1.00
City Clerk Total			2.00
City Treasurer	General Fund	Account Clerk	1.00
City Treasurer	General Fund	Accountant 2	2.00
City Treasurer	General Fund	Accountant 3	2.00
City Treasurer	General Fund	Administrative Aide 1	1.00
City Treasurer	General Fund	Administrative Aide 2	1.00
City Treasurer	General Fund	Assistant Department Director	1.00
City Treasurer	General Fund	Clerical Assistant 2	2.00
City Treasurer	General Fund	Collections Investigator 1	2.00
City Treasurer	General Fund	Collections Investigator 2	1.00
City Treasurer	General Fund	Principal Accountant	1.00
City Treasurer	General Fund	Program Manager	1.00
City Treasurer	General Fund	Public Information Clerk	2.00
City Treasurer	General Fund	Senior Account Clerk	1.00
City Treasurer	General Fund	Collections Investigator Supervisor	1.00
City Treasurer	Parking Meter Operations Fund	Parking Meter Technician	1.00
City Treasurer Total			20.00
Communications	General Fund	Communications Technician	1.00
Communications	General Fund	Multimedia Production Coordinator	1.00
Communications	General Fund	Multimedia Production Specialist	1.00
Communications	General Fund	Senior Public Information Officer	2.00
Communications	General Fund	Supervising Public Information Officer	1.00
Communications Total			6.00
Council Administration	General Fund	Council Representative 1	1.00
Council Administration Total			1.00
Council District 2	General Fund	Council Representative 1	1.00
Council District 2	General Fund	Council Representative 2A	1.00
Council District 2 Total			2.00
Council District 4	General Fund	Council Representative 1	0.75
Council District 4 Total			0.75
Council District 5	General Fund	Council Representative 1	1.00
Council District 5 Total			1.00
Council District 6	General Fund	Council Representative 1	2.00
Council District 6 Total			2.00
Council District 7	General Fund	Council Representative 1	2.00
Council District 7 Total			2.00
Council District 8	General Fund	Council Representative 1	1.00
Council District 8 Total			1.00
Council District 9	General Fund	Council Representative 1	1.00
Council District 9 Total			1.00
Debt Management	General Fund	Associate Economist	1.00
Debt Management	General Fund	Associate Management Analyst	1.00
Debt Management	General Fund	Program Coordinator	1.00
Debt Management	General Fund	Senior Management Analyst	1.00
Debt Management Total			4.00
Department of Finance	General Fund	Account Audit Clerk	1.00
Department of Finance	General Fund	Administrative Aide 2	1.00
Department of Finance	General Fund	Finance Analyst II	6.00
Department of Finance	General Fund	Finance Analyst III	2.00
Department of Finance	General Fund	Principal Accountant	1.00
Department of Finance	General Fund	Program Coordinator	2.00
Department of Finance Total			13.00
Department of Information Technology	GIS Fund	Geographic Info Systems Analyst 2	3.00
Department of Information Technology	GIS Fund	Geographic Info Systems Analyst 4	1.00

Fiscal Year 2020 Year End Performance Review - Vacancy Status Report

Attachment VI

(Vacant, Budgeted Standard-Hour Positions as of June 30, 2020)

Department Name	Fund Name	Job Classification	FTE
Department of Information Technology	Information Technology Fund	Information Systems Analyst 3	2.00
Department of Information Technology	Information Technology Fund	Program Coordinator	1.00
Department of Information Technology	Information Technology Fund	Program Manager	1.00
Department of Information Technology	Information Technology Fund	Senior Management Analyst	1.00
Department of Information Technology	OneSD Support Fund	Program Coordinator	3.00
Department of Information Technology	OneSD Support Fund	Program Manager	2.00
Department of Information Technology	Wireless Communications Technology Fund	Communications Technician	2.00
Department of Information Technology	Wireless Communications Technology Fund	Communications Technician Supervisor	1.00
Department of Information Technology	Wireless Communications Technology Fund	Equipment Technician 1	1.00
Department of Information Technology	Wireless Communications Technology Fund	Equipment Technician 2	1.00
Department of Information Technology Total			19.00
Development Services	Development Services Fund	Account Clerk	1.00
Development Services	Development Services Fund	Administrative Aide 1	3.00
Development Services	Development Services Fund	Administrative Aide 2	2.00
Development Services	Development Services Fund	Assistant Engineer-Civil	13.00
Development Services	Development Services Fund	Assistant Engineer-Traffic	2.00
Development Services	Development Services Fund	Assistant Planner	2.00
Development Services	Development Services Fund	Associate Engineer-Traffic	1.00
Development Services	Development Services Fund	Associate Planner	4.00
Development Services	Development Services Fund	Cashier	1.00
Development Services	Development Services Fund	Clerical Assistant 2	2.00
Development Services	Development Services Fund	Combination Inspector 1	1.00
Development Services	Development Services Fund	Combination Inspector 2	4.00
Development Services	Development Services Fund	Development Project Manager 1	4.00
Development Services	Development Services Fund	Development Project Manager 2	2.00
Development Services	Development Services Fund	Development Project Manager 3	1.00
Development Services	Development Services Fund	Land Surveying Assistant	1.00
Development Services	Development Services Fund	Land Surveying Associate	1.00
Development Services	Development Services Fund	Legislative Recorder 2	2.00
Development Services	Development Services Fund	Life Safety Inspector 2	1.00
Development Services	Development Services Fund	Organization Effectiveness Supervisor	1.00
Development Services	Development Services Fund	Plan Review Specialist 1	1.00
Development Services	Development Services Fund	Plan Review Specialist 3	4.00
Development Services	Development Services Fund	Program Coordinator	3.00
Development Services	Development Services Fund	Public Information Clerk	5.00
Development Services	Development Services Fund	Senior Civil Engineer	2.00
Development Services	Development Services Fund	Senior Planner	3.00
Development Services	Development Services Fund	Structural Engineering Associate	5.00
Development Services	Development Services Fund	Structural Inspector 2	1.00
Development Services	Development Services Fund	Supervising Plan Review Specialist	1.00
Development Services	General Fund	Assistant Management Analyst	1.00
Development Services	General Fund	Combination Inspector 2	1.00
Development Services	General Fund	Public Information Clerk	2.00
Development Services	General Fund	Senior Clerk/Typist	1.00
Development Services	General Fund	Word Processing Operator	1.00
Development Services	General Fund	Zoning Investigator 2	5.00
Development Services Total			85.00
Economic Development	General Fund	Community Development Specialist 2	2.00
Economic Development	General Fund	Community Development Specialist 3	1.00
Economic Development	General Fund	Community Development Specialist 4	2.00
Economic Development	General Fund	Payroll Specialist 2	1.00
Economic Development	General Fund	Program Manager	2.00
Economic Development	General Fund	Senior Traffic Engineer	1.00
Economic Development	General Fund	Word Processing Operator	1.00
Economic Development Total			10.00
Emergency Medical Services	Fire/EMS Transport Program Fund	Paramedic 2	1.00
Emergency Medical Services Total			1.00
Engineering & Capital Projects	Engineering & Capital Projects Fund	Administrative Aide 1	1.00
Engineering & Capital Projects	Engineering & Capital Projects Fund	Administrative Aide 2	2.00
Engineering & Capital Projects	Engineering & Capital Projects Fund	Assistant Deputy Director	2.00
Engineering & Capital Projects	Engineering & Capital Projects Fund	Assistant Engineer-Civil	20.00
Engineering & Capital Projects	Engineering & Capital Projects Fund	Assistant Engineer-Electrical	2.00
Engineering & Capital Projects	Engineering & Capital Projects Fund	Associate Engineer-Civil	8.00
Engineering & Capital Projects	Engineering & Capital Projects Fund	Associate Engineer-Electrical	2.00
Engineering & Capital Projects	Engineering & Capital Projects Fund	Associate Management Analyst	3.00
Engineering & Capital Projects	Engineering & Capital Projects Fund	Contracts Processing Clerk	1.00
Engineering & Capital Projects	Engineering & Capital Projects Fund	Information Systems Analyst 4	1.00
Engineering & Capital Projects	Engineering & Capital Projects Fund	Information Systems Technician	2.00
Engineering & Capital Projects	Engineering & Capital Projects Fund	Junior Engineer-Civil	1.00
Engineering & Capital Projects	Engineering & Capital Projects Fund	Junior Engineering Aide	1.00
Engineering & Capital Projects	Engineering & Capital Projects Fund	Land Surveying Assistant	13.00
Engineering & Capital Projects	Engineering & Capital Projects Fund	Organization Effectiveness Specialist 2	1.00
Engineering & Capital Projects	Engineering & Capital Projects Fund	Payroll Specialist 2	1.00
Engineering & Capital Projects	Engineering & Capital Projects Fund	Principal Drafting Aide	4.00

Fiscal Year 2020 Year End Performance Review - Vacancy Status Report

Attachment VI

(Vacant, Budgeted Standard-Hour Positions as of June 30, 2020)

Department Name	Fund Name	Job Classification	FTE
Engineering & Capital Projects	Engineering & Capital Projects Fund	Principal Engineering Aide	23.00
Engineering & Capital Projects	Engineering & Capital Projects Fund	Principal Survey Aide	6.00
Engineering & Capital Projects	Engineering & Capital Projects Fund	Program Manager	1.00
Engineering & Capital Projects	Engineering & Capital Projects Fund	Project Assistant	6.00
Engineering & Capital Projects	Engineering & Capital Projects Fund	Project Officer 1	3.00
Engineering & Capital Projects	Engineering & Capital Projects Fund	Project Officer 2	1.00
Engineering & Capital Projects	Engineering & Capital Projects Fund	Senior Civil Engineer	4.00
Engineering & Capital Projects	Engineering & Capital Projects Fund	Senior Engineering Aide	5.00
Engineering & Capital Projects	Engineering & Capital Projects Fund	Senior Survey Aide	3.00
Engineering & Capital Projects	Engineering & Capital Projects Fund	Senior Traffic Engineer	1.00
Engineering & Capital Projects	Engineering & Capital Projects Fund	Supervising Management Analyst	1.00
Engineering & Capital Projects	Engineering & Capital Projects Fund	Trainer	2.00
Engineering & Capital Projects	Engineering & Capital Projects Fund	Word Processing Operator	1.00
Engineering & Capital Projects Total			122.00
Environmental Services	General Fund	Administrative Aide 2	1.00
Environmental Services	General Fund	Clerical Assistant 2	1.63
Environmental Services	General Fund	Code Compliance Officer	2.00
Environmental Services	General Fund	Code Compliance Supervisor	1.00
Environmental Services	General Fund	Hazardous Materials Inspector 2	1.00
Environmental Services	General Fund	Hazardous Materials Inspector 3	1.00
Environmental Services	General Fund	Hazardous Materials Program Manager	0.45
Environmental Services	General Fund	Heavy Truck Driver 2	2.00
Environmental Services	General Fund	Information Systems Analyst 2	0.38
Environmental Services	General Fund	Payroll Specialist 1	0.20
Environmental Services	General Fund	Public Information Clerk	0.63
Environmental Services	General Fund	Safety Representative 2	0.35
Environmental Services	General Fund	Sanitation Driver 2	8.00
Environmental Services	General Fund	Sanitation Driver 3	2.00
Environmental Services	General Fund	Senior Code Compliance Supervisor	1.00
Environmental Services	General Fund	Supervising Management Analyst	0.35
Environmental Services	Recycling Fund	Clerical Assistant 2	0.16
Environmental Services	Recycling Fund	Custodian 1	0.31
Environmental Services	Recycling Fund	Hazardous Materials Program Manager	0.45
Environmental Services	Recycling Fund	Heavy Truck Driver 1	1.00
Environmental Services	Recycling Fund	Information Systems Analyst 2	0.28
Environmental Services	Recycling Fund	Payroll Specialist 1	0.10
Environmental Services	Recycling Fund	Public Information Clerk	0.16
Environmental Services	Recycling Fund	Safety Representative 2	0.31
Environmental Services	Recycling Fund	Sanitation Driver 1	1.00
Environmental Services	Recycling Fund	Sanitation Driver 2	3.00
Environmental Services	Recycling Fund	Sanitation Driver 3	1.00
Environmental Services	Recycling Fund	Sanitation Driver Trainee	1.00
Environmental Services	Recycling Fund	Supervising Management Analyst	0.31
Environmental Services	Refuse Disposal Fund	Associate Engineer-Civil	2.00
Environmental Services	Refuse Disposal Fund	Clerical Assistant 2	0.21
Environmental Services	Refuse Disposal Fund	Custodian 1	0.69
Environmental Services	Refuse Disposal Fund	Disposal Site Representative	1.00
Environmental Services	Refuse Disposal Fund	Equipment Operator 2	6.00
Environmental Services	Refuse Disposal Fund	Hazardous Materials Inspector 2	1.00
Environmental Services	Refuse Disposal Fund	Hazardous Materials Program Manager	0.10
Environmental Services	Refuse Disposal Fund	Heavy Truck Driver 1	4.00
Environmental Services	Refuse Disposal Fund	Heavy Truck Driver 2	1.00
Environmental Services	Refuse Disposal Fund	Information Systems Analyst 2	0.34
Environmental Services	Refuse Disposal Fund	Laborer	3.00
Environmental Services	Refuse Disposal Fund	Payroll Specialist 1	0.70
Environmental Services	Refuse Disposal Fund	Public Information Clerk	0.21
Environmental Services	Refuse Disposal Fund	Recycling Specialist 2	1.00
Environmental Services	Refuse Disposal Fund	Safety Representative 2	0.34
Environmental Services	Refuse Disposal Fund	Senior Disposal Site Representative	1.00
Environmental Services	Refuse Disposal Fund	Supervising Management Analyst	1.34
Environmental Services	Refuse Disposal Fund	Supervising Recycling Specialist	1.00
Environmental Services	Refuse Disposal Fund	Utility Worker 1	2.00
Environmental Services	Refuse Disposal Fund	Utility Worker 2	4.00
Environmental Services Total			63.00
Fire-Rescue	General Fund	Clerical Assistant 2	1.00
Fire-Rescue	General Fund	Construction Estimator	1.00
Fire-Rescue	General Fund	Dispatcher 1	3.00
Fire-Rescue	General Fund	Dispatcher 2	4.00
Fire-Rescue	General Fund	Fire Battalion Chief	1.00
Fire-Rescue	General Fund	Fire Captain	21.00
Fire-Rescue	General Fund	Fire Captain-Metro Arson Strike Team	1.00
Fire-Rescue	General Fund	Fire Dispatcher	3.00
Fire-Rescue	General Fund	Fire Engineer	24.00
Fire-Rescue	General Fund	Fire Engineer-Metro Arson Strike Team	1.00

Fiscal Year 2020 Year End Performance Review - Vacancy Status Report

Attachment VI

(Vacant, Budgeted Standard-Hour Positions as of June 30, 2020)

Department Name	Fund Name	Job Classification	FTE
Fire-Rescue	General Fund	Fire Fighter 1	5.00
Fire-Rescue	General Fund	Fire Fighter 2	24.00
Fire-Rescue	General Fund	Fire Fighter 3	13.00
Fire-Rescue	General Fund	Fire Helicopter Pilot	1.00
Fire-Rescue	General Fund	Information Systems Analyst 4	1.00
Fire-Rescue	General Fund	Lifeguard 2	2.00
Fire-Rescue	General Fund	Lifeguard 3	1.00
Fire-Rescue	General Fund	Marine Safety Captain	1.00
Fire-Rescue	General Fund	Program Manager	1.00
Fire-Rescue	General Fund	Project Officer 2	1.00
Fire-Rescue	General Fund	Senior Management Analyst	2.00
Fire-Rescue Total			112.00
Fleet Operations	Fleet Services Operating Fund	Administrative Aide 2	1.00
Fleet Operations	Fleet Services Operating Fund	Assistant Fleet Technician	2.00
Fleet Operations	Fleet Services Operating Fund	Body and Fender Mechanic	2.00
Fleet Operations	Fleet Services Operating Fund	Equipment Painter	1.00
Fleet Operations	Fleet Services Operating Fund	Equipment Trainer	1.00
Fleet Operations	Fleet Services Operating Fund	Fleet Parts Buyer Supervisor	1.00
Fleet Operations	Fleet Services Operating Fund	Fleet Repair Supervisor	1.00
Fleet Operations	Fleet Services Operating Fund	Fleet Team Leader	2.00
Fleet Operations	Fleet Services Operating Fund	Fleet Technician	7.00
Fleet Operations	Fleet Services Operating Fund	Master Fleet Technician	6.00
Fleet Operations	Fleet Services Operating Fund	Program Manager	1.00
Fleet Operations	Fleet Services Operating Fund	Stock Clerk	1.00
Fleet Operations	Fleet Services Operating Fund	Supervising Management Analyst	1.00
Fleet Operations	Fleet Services Operating Fund	Welder	1.00
Fleet Operations Total			28.00
Human Resources	General Fund	Associate Department Human Resources Analyst	1.00
Human Resources	General Fund	Program Coordinator	1.00
Human Resources	General Fund	Program Manager	3.00
Human Resources Total			5.00
Internal Operations	General Fund	Deputy Chief Oper Ofcr	1.00
Internal Operations Total			1.00
Library	General Fund	Account Clerk	1.00
Library	General Fund	Administrative Aide 2	1.00
Library	General Fund	Assistant Management Analyst	1.00
Library	General Fund	Associate Management Analyst	1.00
Library	General Fund	Librarian 2	3.50
Library	General Fund	Librarian 3	5.00
Library	General Fund	Librarian 4	1.00
Library	General Fund	Library Assistant I	3.00
Library	General Fund	Library Assistant II	5.50
Library	General Fund	Library Assistant III	1.50
Library	General Fund	Library Technician	1.00
Library	General Fund	Project Assistant	1.00
Library	General Fund	Senior Clerk/Typist	1.00
Library	General Fund	Supervising Management Analyst	1.00
Library Total			27.50
Neighborhood Services	General Fund	Assistant Management Analyst	1.00
Neighborhood Services	General Fund	Project Assistant	1.00
Neighborhood Services Total			2.00
Office of Boards & Commissions	General Fund	Administrative Aide 2	1.00
Office of Boards & Commissions	Transient Occupancy Tax Fund	Associate Management Analyst	1.00
Office of Boards & Commissions	Transient Occupancy Tax Fund	Executive Assistant	1.00
Office of Boards & Commissions Total			3.00
Office of Homeland Security	General Fund	Senior Management Analyst	1.00
Office of Homeland Security	General Fund	Supervising Management Analyst	1.00
Office of Homeland Security Total			2.00
Office of the IBA	General Fund	Budget/Legislative Analyst 1	1.00
Office of the IBA Total			1.00
Office of the Mayor	General Fund	Mayor Representative 2	2.00
Office of the Mayor Total			2.00
Parks and Recreation	General Fund	Account Clerk	1.00
Parks and Recreation	General Fund	Assistant Deputy Director	1.00
Parks and Recreation	General Fund	Assistant Recreation Center Director	5.00
Parks and Recreation	General Fund	Clerical Assistant 2	1.00
Parks and Recreation	General Fund	Custodian 3	1.00
Parks and Recreation	General Fund	District Manager	2.00
Parks and Recreation	General Fund	Equipment Operator 1	1.00
Parks and Recreation	General Fund	Equipment Operator 2	1.00
Parks and Recreation	General Fund	Grounds Maintenance Worker 1	3.00
Parks and Recreation	General Fund	Grounds Maintenance Worker 2	14.00
Parks and Recreation	General Fund	Heavy Truck Driver 1	1.00
Parks and Recreation	General Fund	Horticulturist	1.00

Fiscal Year 2020 Year End Performance Review - Vacancy Status Report

Attachment VI

(Vacant, Budgeted Standard-Hour Positions as of June 30, 2020)

Department Name	Fund Name	Job Classification	FTE
Parks and Recreation	General Fund	Irrigation Specialist	1.00
Parks and Recreation	General Fund	Laborer	1.00
Parks and Recreation	General Fund	Light Equipment Operator	3.00
Parks and Recreation	General Fund	Park Ranger	3.00
Parks and Recreation	General Fund	Recreation Center Director 1	1.00
Parks and Recreation	General Fund	Recreation Center Director 3	4.00
Parks and Recreation	General Fund	Recreation Leader 2	0.50
Parks and Recreation	General Fund	Recreation Specialist	1.00
Parks and Recreation	General Fund	Senior Management Analyst	1.00
Parks and Recreation	General Fund	Senior Park Ranger	1.00
Parks and Recreation	General Fund	Senior Planner	1.00
Parks and Recreation	General Fund	Supervising Management Analyst	1.00
Parks and Recreation	General Fund	Tree Trimmer	1.00
Parks and Recreation	General Fund	Word Processing Operator	1.00
Parks and Recreation	Golf Course Fund	Clerical Assistant 1	1.00
Parks and Recreation	Golf Course Fund	Equipment Operator 1	1.00
Parks and Recreation	Golf Course Fund	Equipment Technician 3	1.00
Parks and Recreation	Golf Course Fund	Golf Course Manager	1.00
Parks and Recreation	Golf Course Fund	Greenskeeper	3.00
Parks and Recreation	MAD Management Fund	Grounds Maintenance Manager	1.00
Parks and Recreation Total			60.50
Performance & Analytics	General Fund	Program Coordinator	1.00
Performance & Analytics	General Fund	Program Manager	1.00
Performance & Analytics Total			2.00
Personnel	General Fund	Associate Personnel Analyst	3.00
Personnel	General Fund	Test Monitor 2	1.00
Personnel	General Fund	Word Processing Operator	2.00
Personnel Total			6.00
Planning	General Fund	Assistant Engineer-Traffic	1.00
Planning	General Fund	Associate Engineer-Traffic	1.00
Planning	General Fund	Associate Planner	2.00
Planning	General Fund	Clerical Assistant 2	1.00
Planning	General Fund	Information Systems Technician	1.00
Planning	General Fund	Program Manager	1.00
Planning	General Fund	Senior Management Analyst	1.00
Planning	General Fund	Senior Planner	3.00
Planning Total			11.00
Police	General Fund	Administrative Aide 2	1.00
Police	General Fund	Assistant Management Analyst	1.00
Police	General Fund	Associate Management Analyst	2.00
Police	General Fund	Cal-ID Technician	1.00
Police	General Fund	Clerical Assistant 2	5.00
Police	General Fund	Criminalist 2	2.00
Police	General Fund	Criminalist 3	1.00
Police	General Fund	Dispatcher 2	5.00
Police	General Fund	Geographic Info Systems Analyst 3	1.00
Police	General Fund	Information Systems Administrator	1.00
Police	General Fund	Information Systems Analyst 2	1.00
Police	General Fund	Information Systems Analyst 3	1.00
Police	General Fund	Information Systems Analyst 4	1.00
Police	General Fund	Laboratory Technician	1.00
Police	General Fund	Latent Print Examiner Aide	1.00
Police	General Fund	Parking Enforcement Officer 2	1.00
Police	General Fund	Police Detective	94.00
Police	General Fund	Police Dispatcher	10.00
Police	General Fund	Police Investigative Service Officer 1	1.00
Police	General Fund	Police Investigative Service Officer 2	2.00
Police	General Fund	Police Lieutenant	5.00
Police	General Fund	Police Officer 1	2.00
Police	General Fund	Police Officer 2	11.00
Police	General Fund	Police Property & Evidence Specialist	1.00
Police	General Fund	Police Records Clerk	13.00
Police	General Fund	Police Recruit	1.00
Police	General Fund	Police Sergeant	33.00
Police	General Fund	Police Service Officer 1	2.00
Police	General Fund	Police Service Officer 2	3.00
Police	General Fund	Polygrapher 3	2.00
Police	General Fund	Program Coordinator	1.00
Police	General Fund	Senior Clerk/Typist	1.00
Police	General Fund	Supervising Crime Scene Specialist	1.00
Police	General Fund	Supervising Criminalist	2.00
Police	General Fund	Word Processing Operator	5.00
Police Total			216.00
Public Facilities Planning	Facilities Financing Fund	Associate Management Analyst	1.00

Fiscal Year 2020 Year End Performance Review - Vacancy Status Report

Attachment VI

(Vacant, Budgeted Standard-Hour Positions as of June 30, 2020)

Department Name	Fund Name	Job Classification	FTE
Public Facilities Planning	Facilities Financing Fund	Associate Planner	1.00
Public Facilities Planning	Facilities Financing Fund	Senior Management Analyst	2.00
Public Facilities Planning	Facilities Financing Fund	Senior Planner	1.00
Public Facilities Planning Total			5.00
Public Utilities	Metropolitan Sewer Utility Fund	Account Clerk	0.68
Public Utilities	Metropolitan Sewer Utility Fund	Accountant 3	0.24
Public Utilities	Metropolitan Sewer Utility Fund	Administrative Aide 1	1.60
Public Utilities	Metropolitan Sewer Utility Fund	Administrative Aide 2	0.60
Public Utilities	Metropolitan Sewer Utility Fund	Assistant Chemist	2.46
Public Utilities	Metropolitan Sewer Utility Fund	Assistant Department Director	0.30
Public Utilities	Metropolitan Sewer Utility Fund	Assistant Deputy Director	2.00
Public Utilities	Metropolitan Sewer Utility Fund	Assistant Engineer-Civil	3.07
Public Utilities	Metropolitan Sewer Utility Fund	Assistant Laboratory Technician	1.00
Public Utilities	Metropolitan Sewer Utility Fund	Assistant Management Analyst	0.34
Public Utilities	Metropolitan Sewer Utility Fund	Associate Department Human Resources Analyst	1.20
Public Utilities	Metropolitan Sewer Utility Fund	Associate Engineer-Civil	1.89
Public Utilities	Metropolitan Sewer Utility Fund	Associate Engineer-Electrical	0.61
Public Utilities	Metropolitan Sewer Utility Fund	Associate Management Analyst	2.69
Public Utilities	Metropolitan Sewer Utility Fund	Associate Planner	0.23
Public Utilities	Metropolitan Sewer Utility Fund	Biologist 2	1.00
Public Utilities	Metropolitan Sewer Utility Fund	Clerical Assistant 2	1.04
Public Utilities	Metropolitan Sewer Utility Fund	Equipment Technician 1	2.00
Public Utilities	Metropolitan Sewer Utility Fund	Information Systems Analyst 2	0.56
Public Utilities	Metropolitan Sewer Utility Fund	Information Systems Analyst 3	0.28
Public Utilities	Metropolitan Sewer Utility Fund	Information Systems Analyst 4	0.28
Public Utilities	Metropolitan Sewer Utility Fund	Instrumentation and Control Technician	1.00
Public Utilities	Metropolitan Sewer Utility Fund	Organization Effectiveness Specialist 2	0.30
Public Utilities	Metropolitan Sewer Utility Fund	Organization Effectiveness Specialist 3	0.30
Public Utilities	Metropolitan Sewer Utility Fund	Payroll Specialist 2	0.33
Public Utilities	Metropolitan Sewer Utility Fund	Plant Process Control Electrician	6.00
Public Utilities	Metropolitan Sewer Utility Fund	Plant Process Control Supervisor	0.43
Public Utilities	Metropolitan Sewer Utility Fund	Plant Technician 1	3.00
Public Utilities	Metropolitan Sewer Utility Fund	Plant Technician 2	11.00
Public Utilities	Metropolitan Sewer Utility Fund	Plant Technician 3	3.00
Public Utilities	Metropolitan Sewer Utility Fund	Plant Technician Supervisor	2.00
Public Utilities	Metropolitan Sewer Utility Fund	Power Plant Operator	1.00
Public Utilities	Metropolitan Sewer Utility Fund	Power Plant Supervisor	1.00
Public Utilities	Metropolitan Sewer Utility Fund	Principal Drafting Aide	0.99
Public Utilities	Metropolitan Sewer Utility Fund	Principal Engineering Aide	0.21
Public Utilities	Metropolitan Sewer Utility Fund	Program Coordinator	0.95
Public Utilities	Metropolitan Sewer Utility Fund	Program Manager	1.32
Public Utilities	Metropolitan Sewer Utility Fund	Project Officer 2	0.62
Public Utilities	Metropolitan Sewer Utility Fund	Recycling Program Manager	0.30
Public Utilities	Metropolitan Sewer Utility Fund	Safety Officer	0.33
Public Utilities	Metropolitan Sewer Utility Fund	Safety Representative 2	0.93
Public Utilities	Metropolitan Sewer Utility Fund	Senior Chemist	0.56
Public Utilities	Metropolitan Sewer Utility Fund	Senior Drafting Aide	0.66
Public Utilities	Metropolitan Sewer Utility Fund	Senior Management Analyst	1.89
Public Utilities	Metropolitan Sewer Utility Fund	Senior Planner	0.23
Public Utilities	Metropolitan Sewer Utility Fund	Senior Plant Technician Supervisor	3.00
Public Utilities	Metropolitan Sewer Utility Fund	Senior Power Plant Supervisor	1.00
Public Utilities	Metropolitan Sewer Utility Fund	Senior Wastewater Operations Supervisor	1.00
Public Utilities	Metropolitan Sewer Utility Fund	Senior Wastewater Plant Operator	1.00
Public Utilities	Metropolitan Sewer Utility Fund	Stock Clerk	0.90
Public Utilities	Metropolitan Sewer Utility Fund	Storekeeper 1	0.30
Public Utilities	Metropolitan Sewer Utility Fund	Storekeeper 2	0.30
Public Utilities	Metropolitan Sewer Utility Fund	Supervising Management Analyst	0.85
Public Utilities	Metropolitan Sewer Utility Fund	Wastewater Operations Supervisor	4.00
Public Utilities	Metropolitan Sewer Utility Fund	Wastewater Plant Operator	1.00
Public Utilities	Metropolitan Sewer Utility Fund	Welder	1.00
Public Utilities	Metropolitan Sewer Utility Fund	Word Processing Operator	2.30
Public Utilities	Municipal Sewer Revenue Fund	Account Clerk	0.42
Public Utilities	Municipal Sewer Revenue Fund	Accountant 3	0.16
Public Utilities	Municipal Sewer Revenue Fund	Administrative Aide 1	0.96
Public Utilities	Municipal Sewer Revenue Fund	Administrative Aide 2	1.46
Public Utilities	Municipal Sewer Revenue Fund	Assistant Chemist	1.77
Public Utilities	Municipal Sewer Revenue Fund	Assistant Department Director	0.23
Public Utilities	Municipal Sewer Revenue Fund	Assistant Engineer-Civil	3.77
Public Utilities	Municipal Sewer Revenue Fund	Assistant Management Analyst	0.21
Public Utilities	Municipal Sewer Revenue Fund	Associate Department Human Resources Analyst	0.92
Public Utilities	Municipal Sewer Revenue Fund	Associate Engineer-Civil	1.04
Public Utilities	Municipal Sewer Revenue Fund	Associate Engineer-Electrical	0.16
Public Utilities	Municipal Sewer Revenue Fund	Associate Management Analyst	4.10
Public Utilities	Municipal Sewer Revenue Fund	Associate Planner	0.35

Fiscal Year 2020 Year End Performance Review - Vacancy Status Report

Attachment VI

(Vacant, Budgeted Standard-Hour Positions as of June 30, 2020)

Department Name	Fund Name	Job Classification	FTE
Public Utilities	Municipal Sewer Revenue Fund	Clerical Assistant 2	0.96
Public Utilities	Municipal Sewer Revenue Fund	Compliance and Metering Manager	0.50
Public Utilities	Municipal Sewer Revenue Fund	Customer Services Representative	3.00
Public Utilities	Municipal Sewer Revenue Fund	Deputy Director	0.50
Public Utilities	Municipal Sewer Revenue Fund	Equipment Operator 1	9.00
Public Utilities	Municipal Sewer Revenue Fund	Equipment Operator 2	3.00
Public Utilities	Municipal Sewer Revenue Fund	Equipment Technician 2	2.00
Public Utilities	Municipal Sewer Revenue Fund	Equipment Technician 3	1.00
Public Utilities	Municipal Sewer Revenue Fund	Field Representative	2.00
Public Utilities	Municipal Sewer Revenue Fund	Information Systems Analyst 2	0.48
Public Utilities	Municipal Sewer Revenue Fund	Information Systems Analyst 3	0.24
Public Utilities	Municipal Sewer Revenue Fund	Information Systems Analyst 4	0.24
Public Utilities	Municipal Sewer Revenue Fund	Laboratory Technician	1.00
Public Utilities	Municipal Sewer Revenue Fund	Laborer	5.00
Public Utilities	Municipal Sewer Revenue Fund	Organization Effectiveness Specialist 2	0.23
Public Utilities	Municipal Sewer Revenue Fund	Organization Effectiveness Specialist 3	0.23
Public Utilities	Municipal Sewer Revenue Fund	Payroll Specialist 2	0.18
Public Utilities	Municipal Sewer Revenue Fund	Plant Technician 1	4.00
Public Utilities	Municipal Sewer Revenue Fund	Plant Technician 2	2.00
Public Utilities	Municipal Sewer Revenue Fund	Plant Technician 3	1.00
Public Utilities	Municipal Sewer Revenue Fund	Plant Technician Supervisor	2.00
Public Utilities	Municipal Sewer Revenue Fund	Principal Drafting Aide	0.54
Public Utilities	Municipal Sewer Revenue Fund	Principal Engineering Aide	0.79
Public Utilities	Municipal Sewer Revenue Fund	Program Coordinator	0.66
Public Utilities	Municipal Sewer Revenue Fund	Program Manager	0.84
Public Utilities	Municipal Sewer Revenue Fund	Project Officer 2	0.50
Public Utilities	Municipal Sewer Revenue Fund	Recycling Program Manager	0.23
Public Utilities	Municipal Sewer Revenue Fund	Safety Officer	0.18
Public Utilities	Municipal Sewer Revenue Fund	Safety Representative 2	0.64
Public Utilities	Municipal Sewer Revenue Fund	Senior Chemist	0.17
Public Utilities	Municipal Sewer Revenue Fund	Senior Customer Services Representative	0.50
Public Utilities	Municipal Sewer Revenue Fund	Senior Drafting Aide	0.36
Public Utilities	Municipal Sewer Revenue Fund	Senior Engineering Aide	4.00
Public Utilities	Municipal Sewer Revenue Fund	Senior Management Analyst	1.41
Public Utilities	Municipal Sewer Revenue Fund	Senior Planner	0.35
Public Utilities	Municipal Sewer Revenue Fund	Stock Clerk	0.69
Public Utilities	Municipal Sewer Revenue Fund	Storekeeper 1	0.23
Public Utilities	Municipal Sewer Revenue Fund	Storekeeper 2	0.23
Public Utilities	Municipal Sewer Revenue Fund	Supervising Field Representative	0.50
Public Utilities	Municipal Sewer Revenue Fund	Supervising Management Analyst	1.15
Public Utilities	Municipal Sewer Revenue Fund	Supervising Meter Reader	0.50
Public Utilities	Municipal Sewer Revenue Fund	Utility Worker 1	13.00
Public Utilities	Municipal Sewer Revenue Fund	Water Utility Supervisor	3.00
Public Utilities	Municipal Sewer Revenue Fund	Water Utility Worker	4.00
Public Utilities	Municipal Sewer Revenue Fund	Word Processing Operator	1.23
Public Utilities	Water Utility Operating Fund	Account Clerk	0.90
Public Utilities	Water Utility Operating Fund	Accountant 3	0.10
Public Utilities	Water Utility Operating Fund	Administrative Aide 1	1.44
Public Utilities	Water Utility Operating Fund	Administrative Aide 2	2.94
Public Utilities	Water Utility Operating Fund	Assistant Chemist	1.77
Public Utilities	Water Utility Operating Fund	Assistant Department Director	0.47
Public Utilities	Water Utility Operating Fund	Assistant Deputy Director	1.00
Public Utilities	Water Utility Operating Fund	Assistant Engineer-Civil	4.16
Public Utilities	Water Utility Operating Fund	Assistant Engineer-Corrosion	1.00
Public Utilities	Water Utility Operating Fund	Assistant Management Analyst	0.45
Public Utilities	Water Utility Operating Fund	Assistant Reservoir Keeper	2.00
Public Utilities	Water Utility Operating Fund	Associate Department Human Resources Analyst	1.88
Public Utilities	Water Utility Operating Fund	Associate Engineer-Civil	3.07
Public Utilities	Water Utility Operating Fund	Associate Engineer-Corrosion	1.00
Public Utilities	Water Utility Operating Fund	Associate Engineer-Electrical	0.23
Public Utilities	Water Utility Operating Fund	Associate Management Analyst	6.21
Public Utilities	Water Utility Operating Fund	Associate Planner	0.42
Public Utilities	Water Utility Operating Fund	Cement Finisher	1.00
Public Utilities	Water Utility Operating Fund	Clerical Assistant 2	1.00
Public Utilities	Water Utility Operating Fund	Code Compliance Officer	1.00
Public Utilities	Water Utility Operating Fund	Compliance and Metering Manager	0.50
Public Utilities	Water Utility Operating Fund	Customer Services Representative	3.00
Public Utilities	Water Utility Operating Fund	Deputy Director	0.50
Public Utilities	Water Utility Operating Fund	Equipment Operator 2	2.00
Public Utilities	Water Utility Operating Fund	Field Representative	2.00
Public Utilities	Water Utility Operating Fund	Information Systems Analyst 2	0.96
Public Utilities	Water Utility Operating Fund	Information Systems Analyst 3	0.48
Public Utilities	Water Utility Operating Fund	Information Systems Analyst 4	0.48
Public Utilities	Water Utility Operating Fund	Instrumentation and Control Supervisor	1.00

Fiscal Year 2020 Year End Performance Review - Vacancy Status Report

Attachment VI

(Vacant, Budgeted Standard-Hour Positions as of June 30, 2020)

Department Name	Fund Name	Job Classification	FTE
Public Utilities	Water Utility Operating Fund	Junior Engineer-Civil	1.00
Public Utilities	Water Utility Operating Fund	Laboratory Technician	2.00
Public Utilities	Water Utility Operating Fund	Laborer	12.00
Public Utilities	Water Utility Operating Fund	Lake Aide 2	2.00
Public Utilities	Water Utility Operating Fund	Organization Effectiveness Specialist 2	0.47
Public Utilities	Water Utility Operating Fund	Organization Effectiveness Specialist 3	0.47
Public Utilities	Water Utility Operating Fund	Payroll Specialist 2	0.49
Public Utilities	Water Utility Operating Fund	Plant Process Control Supervisor	2.57
Public Utilities	Water Utility Operating Fund	Plant Technician 2	1.00
Public Utilities	Water Utility Operating Fund	Plant Technician 3	2.00
Public Utilities	Water Utility Operating Fund	Plant Technician Supervisor	1.00
Public Utilities	Water Utility Operating Fund	Principal Drafting Aide	1.47
Public Utilities	Water Utility Operating Fund	Program Coordinator	2.39
Public Utilities	Water Utility Operating Fund	Program Manager	1.84
Public Utilities	Water Utility Operating Fund	Project Officer 2	0.88
Public Utilities	Water Utility Operating Fund	Ranger/Diver 2	1.00
Public Utilities	Water Utility Operating Fund	Recycling Program Manager	0.47
Public Utilities	Water Utility Operating Fund	Safety Officer	0.49
Public Utilities	Water Utility Operating Fund	Safety Representative 2	1.43
Public Utilities	Water Utility Operating Fund	Senior Backflow & Cross Connection Specialist	2.00
Public Utilities	Water Utility Operating Fund	Senior Chemist	0.27
Public Utilities	Water Utility Operating Fund	Senior Customer Services Representative	0.50
Public Utilities	Water Utility Operating Fund	Senior Drafting Aide	0.98
Public Utilities	Water Utility Operating Fund	Senior Management Analyst	2.70
Public Utilities	Water Utility Operating Fund	Senior Planner	0.42
Public Utilities	Water Utility Operating Fund	Stock Clerk	1.41
Public Utilities	Water Utility Operating Fund	Storekeeper 1	0.47
Public Utilities	Water Utility Operating Fund	Storekeeper 2	0.47
Public Utilities	Water Utility Operating Fund	Supervising Field Representative	0.50
Public Utilities	Water Utility Operating Fund	Supervising Management Analyst	1.00
Public Utilities	Water Utility Operating Fund	Supervising Meter Reader	0.50
Public Utilities	Water Utility Operating Fund	Water Plant Operator	3.00
Public Utilities	Water Utility Operating Fund	Water Systems Technician 1	1.00
Public Utilities	Water Utility Operating Fund	Water Systems Technician 2	2.00
Public Utilities	Water Utility Operating Fund	Water Systems Technician 3	42.00
Public Utilities	Water Utility Operating Fund	Water Systems Technician 4	6.00
Public Utilities	Water Utility Operating Fund	Water Systems Technician Supervisor	4.00
Public Utilities	Water Utility Operating Fund	Water Utility Worker	1.00
Public Utilities	Water Utility Operating Fund	Welder	1.00
Public Utilities	Water Utility Operating Fund	Word Processing Operator	2.47
Public Utilities Total			320.50
Public Works - Contracts	Engineering & Capital Projects Fund	Administrative Aide 1	2.00
Public Works - Contracts	Engineering & Capital Projects Fund	Assistant Engineer-Civil	12.00
Public Works - Contracts	Engineering & Capital Projects Fund	Associate Engineer-Civil	2.00
Public Works - Contracts	Engineering & Capital Projects Fund	Clerical Assistant 2	1.00
Public Works - Contracts	Engineering & Capital Projects Fund	Senior Civil Engineer	1.00
Public Works - Contracts	Engineering & Capital Projects Fund	Word Processing Operator	1.00
Public Works - Contracts Total			19.00
Public Works & Utilities	General Fund	Executive Assistant	1.00
Public Works & Utilities Total			1.00
Purchasing & Contracting	General Fund	Administrative Aide 1	1.00
Purchasing & Contracting	General Fund	Associate Management Analyst	1.00
Purchasing & Contracting	General Fund	Associate Procurement Contracting Officer	2.00
Purchasing & Contracting	General Fund	Buyer's Aide 1	1.00
Purchasing & Contracting	General Fund	Senior Management Analyst	4.00
Purchasing & Contracting	General Fund	Senior Procurement Contracting Officer	7.00
Purchasing & Contracting	General Fund	Supervising Management Analyst	1.00
Purchasing & Contracting	General Fund	Word Processing Operator	1.00
Purchasing & Contracting	Publishing Services Fund	Senior Offset Press Operator	1.00
Purchasing & Contracting Total			19.00
READ-Facilities Services	General Fund	Account Clerk	1.00
READ-Facilities Services	General Fund	Administrative Aide 1	1.00
READ-Facilities Services	General Fund	Administrative Aide 2	1.00
READ-Facilities Services	General Fund	Apprentice 2-Electrician (5 Yr)	2.00
READ-Facilities Services	General Fund	Apprentice 2-HVACR Technician	2.00
READ-Facilities Services	General Fund	Building Maintenance Supervisor	1.00
READ-Facilities Services	General Fund	Building Service Technician	4.00
READ-Facilities Services	General Fund	Building Supervisor	2.00
READ-Facilities Services	General Fund	Carpenter	2.00
READ-Facilities Services	General Fund	Construction Estimator	1.00
READ-Facilities Services	General Fund	Custodian 1	1.00
READ-Facilities Services	General Fund	Custodian 2	4.50
READ-Facilities Services	General Fund	Electrician	5.00
READ-Facilities Services	General Fund	Electrician Supervisor	1.00

Fiscal Year 2020 Year End Performance Review - Vacancy Status Report

Attachment VI

(Vacant, Budgeted Standard-Hour Positions as of June 30, 2020)

Department Name	Fund Name	Job Classification	FTE
READ-Facilities Services	General Fund	Grounds Maintenance Worker 2	2.00
READ-Facilities Services	General Fund	HVACR Technician	3.00
READ-Facilities Services	General Fund	Painter	2.00
READ-Facilities Services	General Fund	Plant Process Control Electrician	1.00
READ-Facilities Services	General Fund	Plasterer	1.00
READ-Facilities Services	General Fund	Project Officer 1	1.00
READ-Facilities Services	General Fund	Senior Locksmith	1.00
READ-Facilities Services	General Fund	Stadium Maintenance Technician	3.00
READ-Facilities Services Total			42.50
Real Estate Assets	General Fund	Property Agent	4.00
Real Estate Assets	General Fund	Supervising Property Agent	2.00
Real Estate Assets Total			6.00
Risk Management	Risk Management Administration Fund	Administrative Aide 2	1.00
Risk Management	Risk Management Administration Fund	Claims Clerk	1.00
Risk Management	Risk Management Administration Fund	Claims Representative 2	2.00
Risk Management	Risk Management Administration Fund	Employee Benefits Specialist 2	2.00
Risk Management	Risk Management Administration Fund	Payroll Specialist 1	1.00
Risk Management	Risk Management Administration Fund	Program Coordinator	1.00
Risk Management Total			8.00
Smart & Sustainable Communities	General Fund	Associate Planner	1.00
Smart & Sustainable Communities	General Fund	Senior Management Analyst	1.00
Smart & Sustainable Communities	General Fund	Senior Planner	2.00
Smart & Sustainable Communities Total			4.00
Stadium Operations	Stadium Operations Fund	Facility Manager	1.00
Stadium Operations Total			1.00
Sustainability	Energy Conservation Program Fund	Administrative Aide 2	1.00
Sustainability	Energy Conservation Program Fund	Associate Engineer-Civil	1.00
Sustainability Total			2.00
Transportation & Storm Water	General Fund	Administrative Aide 1	2.00
Transportation & Storm Water	General Fund	Assistant Deputy Director	1.00
Transportation & Storm Water	General Fund	Assistant Engineer-Civil	1.00
Transportation & Storm Water	General Fund	Associate Engineer-Traffic	1.00
Transportation & Storm Water	General Fund	Associate Planner	2.00
Transportation & Storm Water	General Fund	Cement Finisher	1.00
Transportation & Storm Water	General Fund	Clerical Assistant 2	1.00
Transportation & Storm Water	General Fund	Code Compliance Officer	2.00
Transportation & Storm Water	General Fund	Code Compliance Supervisor	1.00
Transportation & Storm Water	General Fund	Electrician	7.00
Transportation & Storm Water	General Fund	Equipment Operator 1	3.00
Transportation & Storm Water	General Fund	Equipment Operator 2	6.00
Transportation & Storm Water	General Fund	Geographic Info Systems Analyst 2	1.00
Transportation & Storm Water	General Fund	Heavy Truck Driver 1	2.00
Transportation & Storm Water	General Fund	Heavy Truck Driver 2	4.00
Transportation & Storm Water	General Fund	Junior Engineer-Civil	1.00
Transportation & Storm Water	General Fund	Laborer	2.00
Transportation & Storm Water	General Fund	Management Trainee	1.00
Transportation & Storm Water	General Fund	Motor Sweeper Operator	1.00
Transportation & Storm Water	General Fund	Parking Enforcement Officer 1	1.00
Transportation & Storm Water	General Fund	Principal Engineering Aide	1.00
Transportation & Storm Water	General Fund	Principal Utility Supervisor	1.00
Transportation & Storm Water	General Fund	Public Works Dispatcher	1.00
Transportation & Storm Water	General Fund	Senior Management Analyst	1.00
Transportation & Storm Water	General Fund	Senior Traffic Engineer	1.00
Transportation & Storm Water	General Fund	Sign Painter	1.00
Transportation & Storm Water	General Fund	Storm Water Environmental Specialist 2	1.00
Transportation & Storm Water	General Fund	Storm Water Inspector II	2.00
Transportation & Storm Water	General Fund	Supervising Management Analyst	1.00
Transportation & Storm Water	General Fund	Supervising Storm Water Inspector	1.00
Transportation & Storm Water	General Fund	Traffic Signal Technician 1	1.00
Transportation & Storm Water	General Fund	Traffic Signal Technician 2	8.00
Transportation & Storm Water	General Fund	Tree Trimmer	1.00
Transportation & Storm Water	General Fund	Utility Worker 1	16.00
Transportation & Storm Water	General Fund	Utility Worker 2	1.00
Transportation & Storm Water	Underground Surcharge Fund	Assistant Engineer-Civil	2.00
Transportation & Storm Water	Underground Surcharge Fund	Project Assistant	1.00
Transportation & Storm Water	Underground Surcharge Fund	Project Officer 1	1.00
Transportation & Storm Water Total			83.00
Total Vacant Positions			1,365.75

Fund Type	FTE
General Fund	708.24
Non-General Fund	657.51
Total Vacant Positions	1,365.75